

Supplementary material on financial results for the three months ended June 30, 2024

August 2024



JAPAN CASH/MACHINE CO., LTD.

Prime Market/ Securities code: 6418

■ Consolidated Performance Highlights

■ Overview of Consolidated Performance

- Factors of changes in net sales
- Factors of changes in operating profit

■ Overview by Segment

- Global Gaming
- International Commercial
- Domestic Commercial
- Equipment for the Amusement Industry

■ Consolidated Performance Forecasts

- Performance forecasts by segment

■ Shareholder Return

■ Reference Materials

- Corporate profile
- Company history
- Stock price, PBR, ROE
- Consolidated balance sheet
- Status of consolidated cash flows
- Capital investment, depreciation, research and development expenses
- Impact of foreign exchange
- Market shares
- Topics – Initiatives in each business
- Sustainability initiatives

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Both net sales and profit increased year on year.

Net Sales

Global Gaming

Sales of bill validator units for use in casino gaming machines, our mainstay products, increased, underpinned by a high level of capital investment appetite among casino hotels and other facilities.

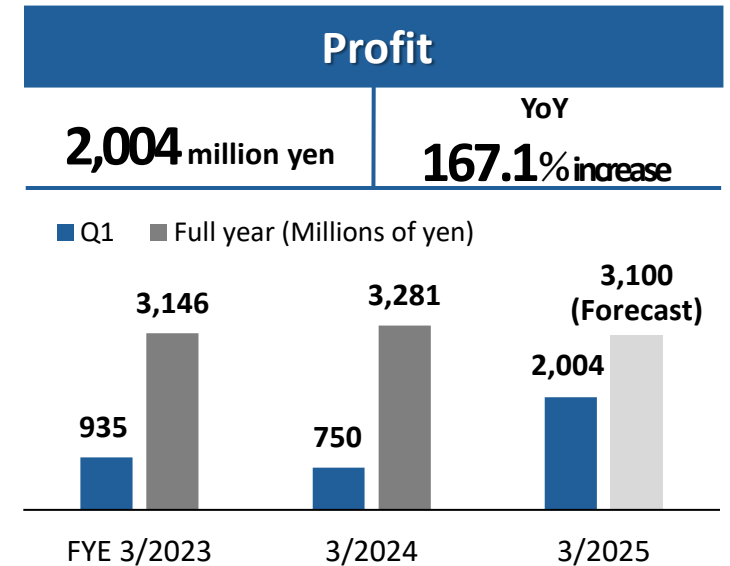
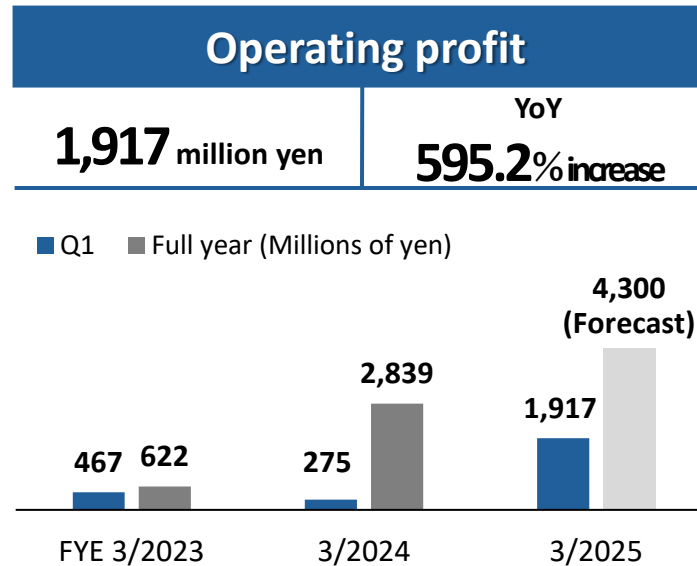
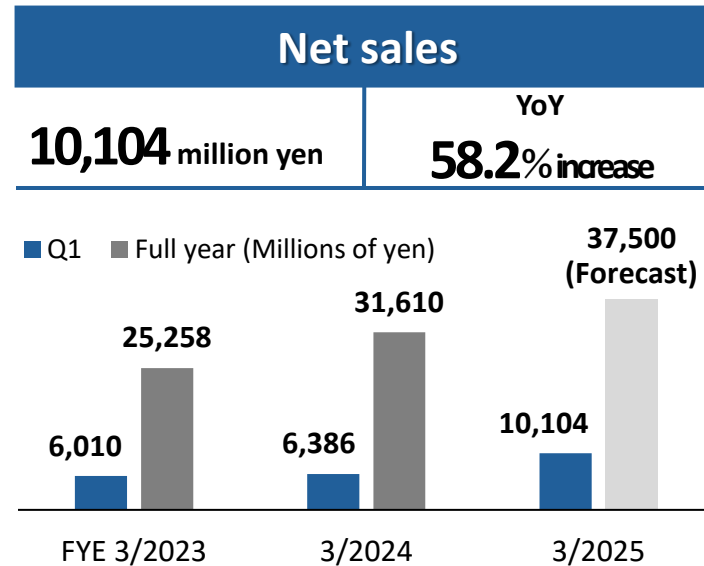
Domestic Commercial

Equipment for the Amusement Industry

Renewal demand and sales of bill validator units increased in response to the issuance of new banknotes.

Operating profit

Profit increased significantly due to the increase in net sales, as well as increased sales of profitable products in the Domestic Commercial and Equipment for the Amusement Industry segments in response to the issuance of new banknotes.



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Overview of Consolidated Performance

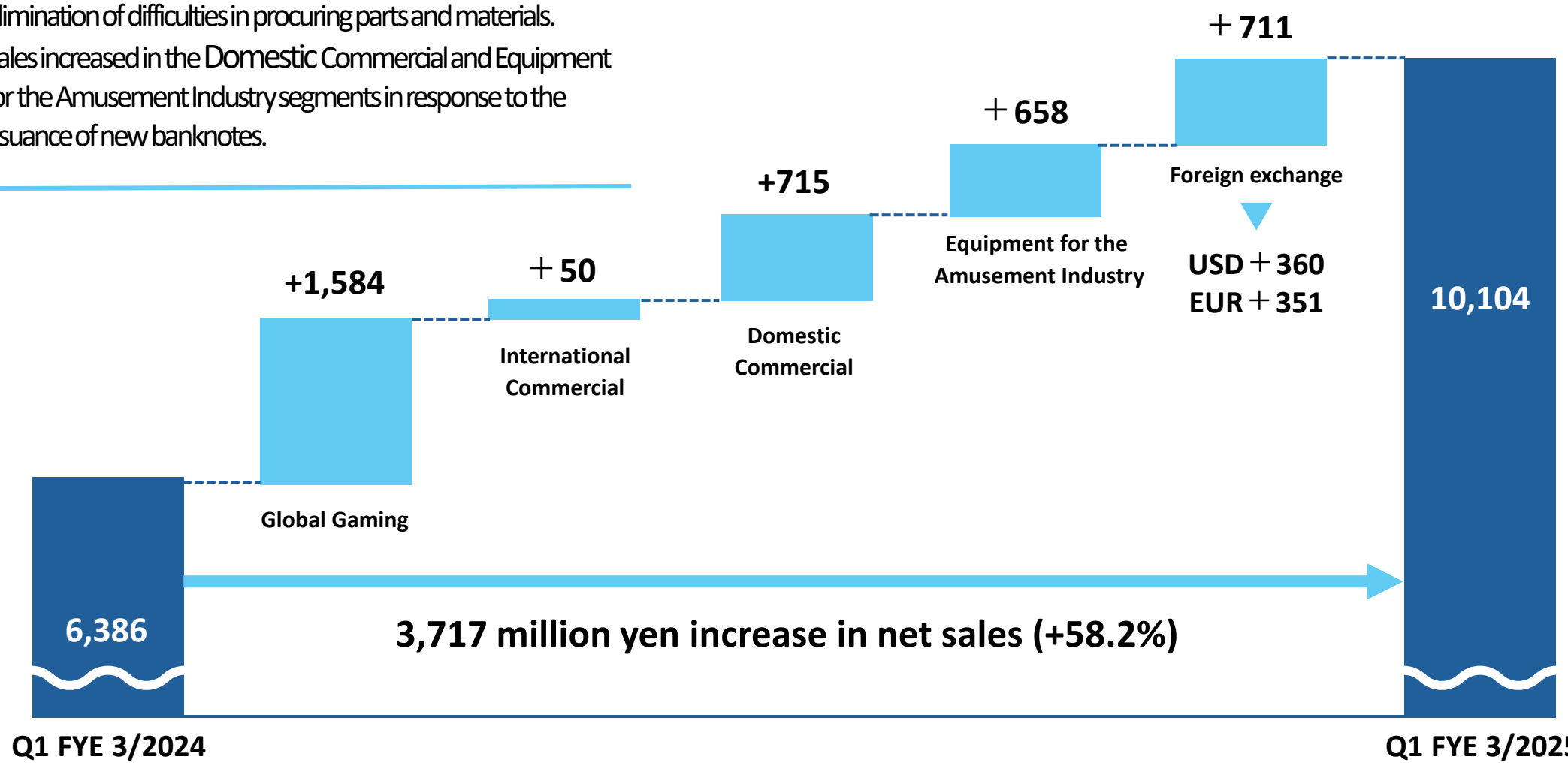
| Unit: Millions of yen | Q1 FYE 3/2024 | | Q1 FYE 3/2025 | | Year on year | |
|-------------------------|------------------|-------------------|-------------------|---------------|-------------------|---------------|
| | Amount | Composition | Amount | Composition | Percentage change | Change |
| Net sales | 6,386 | 100.0% | 10,104 | 100.0% | 58.2% | +3,717 |
| Operating profit | 275 | 4.3% | 1,917 | 19.0% | 595.2% | +1,642 |
| Ordinary profit | 878 | 13.8% | 2,377 | 23.5% | 170.6% | +1,498 |
| Profit | 750 | 11.7% | 2,004 | 19.8% | 167.1% | +1,253 |
| EPS | 25.57 yen | | 73.34 yen | | +47.77 yen | |
| Average exchange rates | USD | 133.45 yen | 149.90 yen | | +16.45 yen | |
| | EUR | 143.97 yen | 162.27 yen | | +18.30 yen | |

Overview of Consolidated Performance - Factors of changes in net sales

Unit: Millions of yen

Main factors of the change

- Sales increased in the Global Gaming segment due to the elimination of difficulties in procuring parts and materials.
- Sales increased in the Domestic Commercial and Equipment for the Amusement Industry segments in response to the issuance of new banknotes.

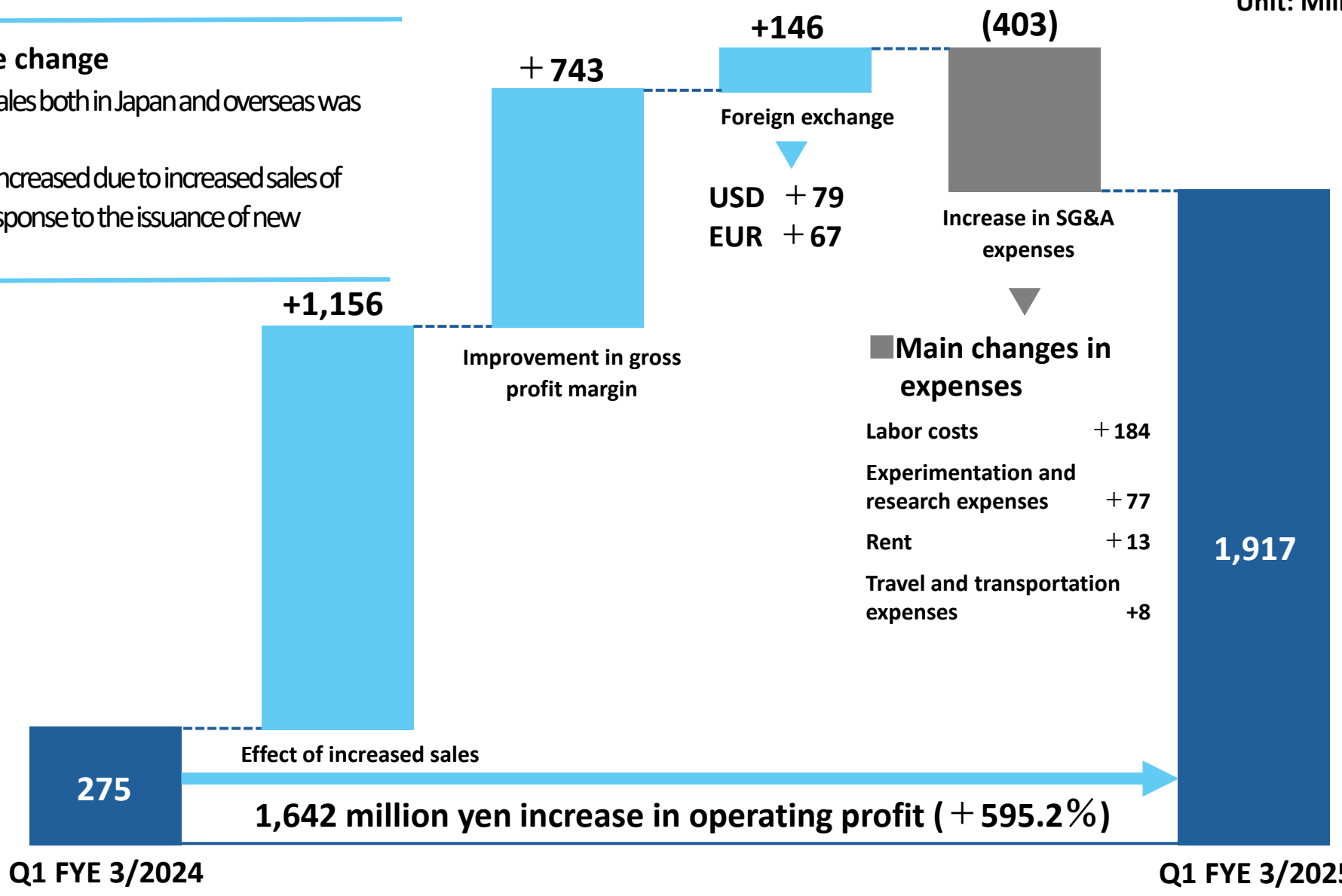


Overview of Consolidated Performance - Factors of changes in operating profit

Unit: Millions of yen

Main factors of the change

- The effect of increased sales both in Japan and overseas was significant.
- The gross profit margin increased due to increased sales of profitable products in response to the issuance of new banknotes in Japan.



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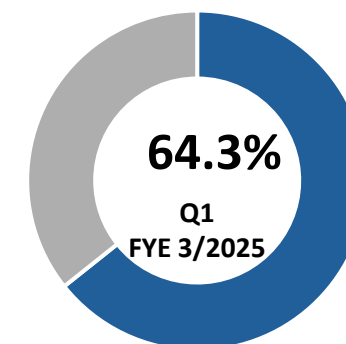
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Overview by Segment

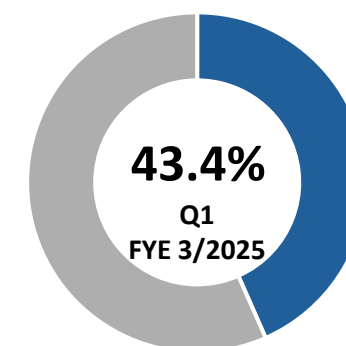
| Unit: Millions of yen | Q1 FYE 3/2024 | Q1 FYE 3/2025 | Year on year | |
|--|---------------|---------------|-------------------|---------------|
| | | | Percentage change | Change |
| Net sales | 6,386 | 10,104 | +58.2% | +3,717 |
| Global Gaming | 2,663 | 4,780 | +79.5% | +2,116 |
| International Commercial | 1,487 | 1,716 | +15.4% | +228 |
| Domestic Commercial | 612 | 1,327 | +116.7% | +714 |
| Equipment for the Amusement Industry | 1,622 | 2,280 | +40.5% | +657 |
| Operating profit | 275 | 1,917 | +595.2% | +1,642 |
| Global Gaming | 291 | 1,067 | +266.1% | +776 |
| International Commercial | (115) | (109) | — | + 5 |
| Domestic Commercial | 43 | 567 | +1,211.1% | +523 |
| Equipment for the Amusement Industry | 287 | 683 | +137.7% | +395 |
| Adjustments <small>(Corporate-wide expenses not allocated to each reportable segment)</small> | (230) | (290) | | |

Overseas net sales ratio



(Q1 FYE 3/2024 65.0%)

Overseas operating profit ratio



(Q1 FYE 3/2024 34.8%)



Business overview

The segment sells bill validator units and printer units for use in casino gaming machines and system products for labor-saving and automation in casino halls. The main markets are casinos in North America and small gaming venues, bars, clubs, etc. in Europe.

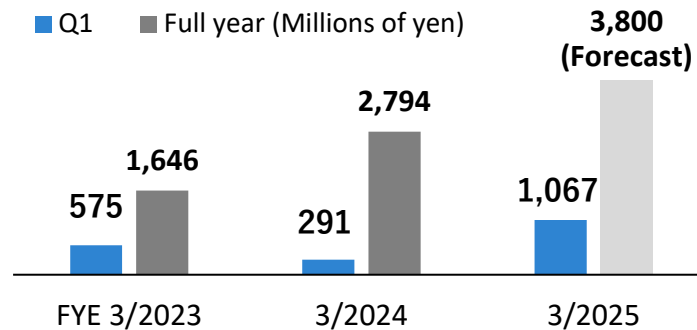
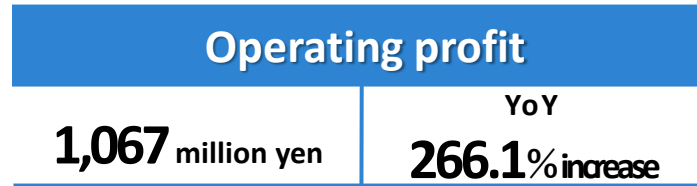
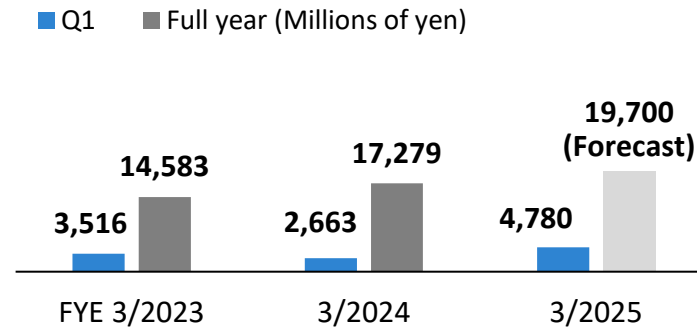
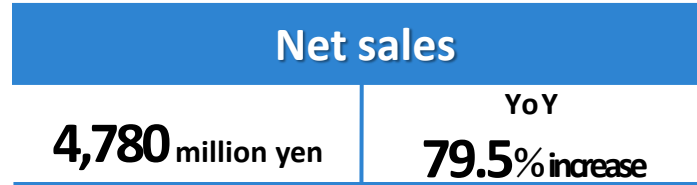
Main customers

Slot machine manufacturers, casino hotels

Performance overview

Capital investment appetite among casino hotels and other facilities remained high.

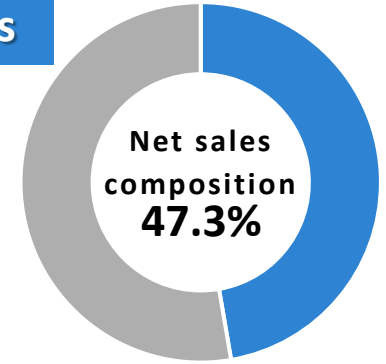
Sales of bill validator units, our mainstay products, increased significantly as the effects of parts and materials shortages in the same period of the previous fiscal year were resolved.



Major products



Printer unit



Bill validator unit



Automated cash collection system for casino halls



Table game system
(Equipped with bill recycling unit and printer unit)



Business overview

The segment sells bill validator units and bill recycling units installed in checkout machines and ticket vending machines, etc. for retail, transportation, and financial markets.

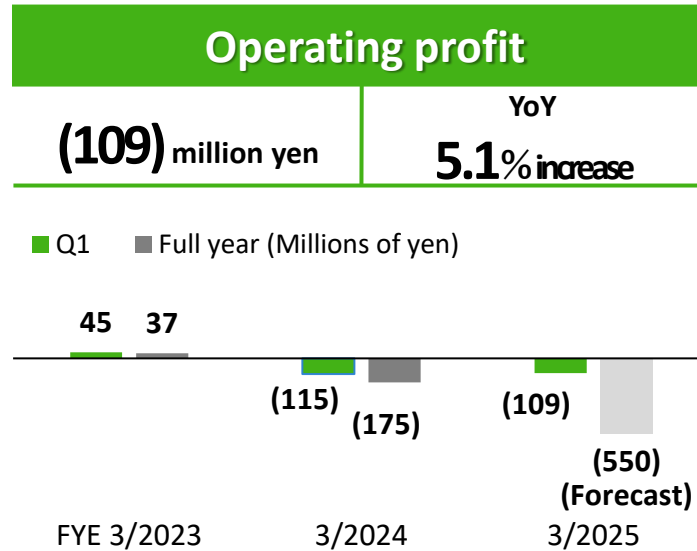
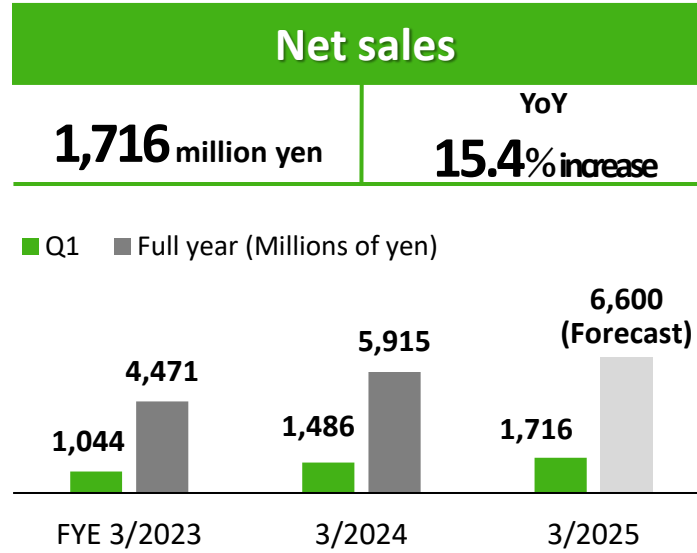
Main customers

Manufacturers of finished products (Self-checkout machines, KIOSK terminals, stations, buses, etc.)

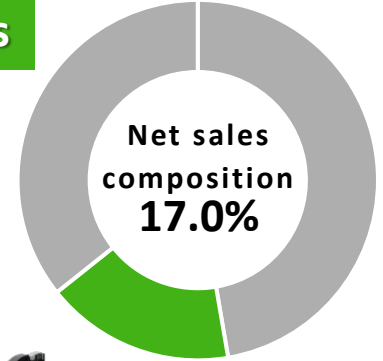
Performance overview

Sales of bill recycling units installed in self-checkout machines for contactless and non-face-to-face payments increased in Europe.

An operating loss was recorded mainly due to an increase in expenses for new product R&D to develop new markets, which is a priority measure, as well as expenses for stalls at exhibitions to expand sales channels.



Major products



Bill recycling unit



Automated Cash Register



Bill validator unit



Business overview

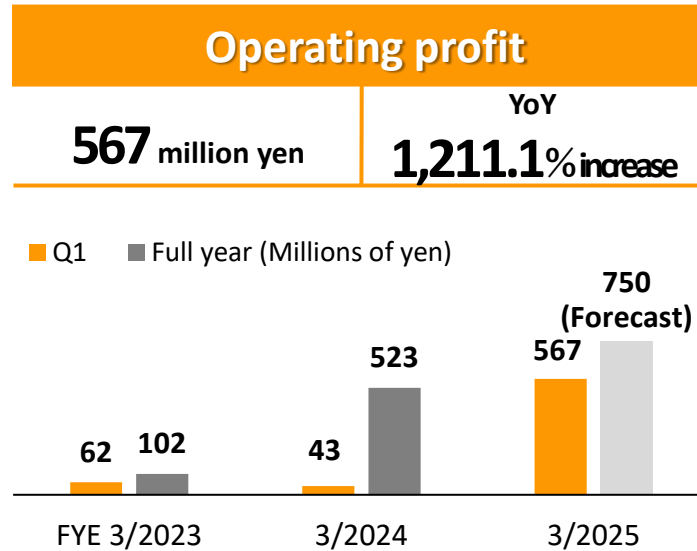
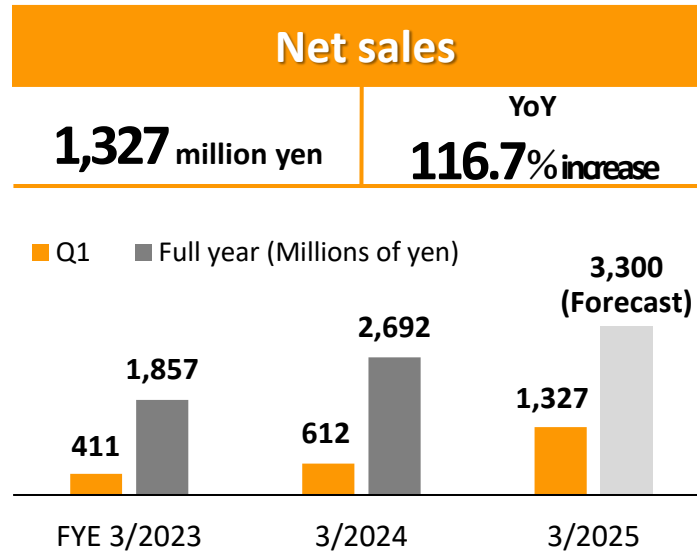
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Main customers

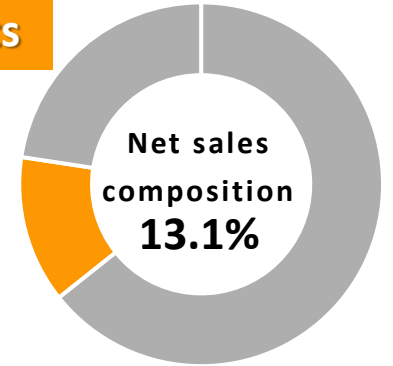
Manufacturers of finished products (Restaurant self-checkout machines, coin-operated parking, self-service gas stations, buses, etc.)

Performance overview

Sales and profit increased due to an increase in renewal demand in response to the issuance of new banknotes.



Major products



Bill recycling unit



Cash & cashless payment machine



Coin recycling unit



Business overview

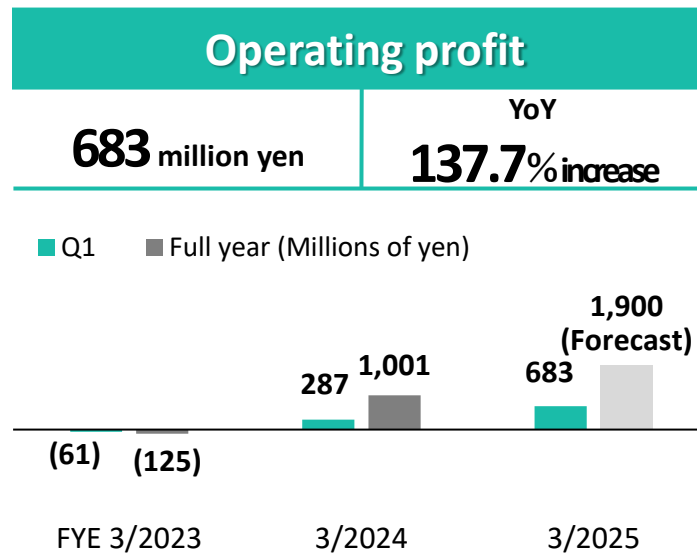
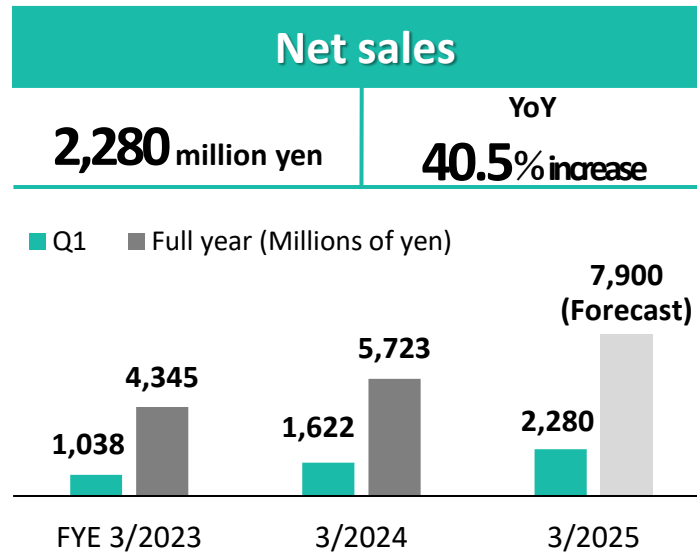
The segment sells peripheral equipment for pachinko parlors, including dedicated smart gaming machine units, ball and token rental machines, and automatic token supply systems.

Main customers

Pachinko parlors

Performance overview

In addition to steady sales of dedicated smart gaming machine units, sales of bill validator units in response to the issuance of new banknotes and other peripheral equipment increased.



Major products



Prize POS system



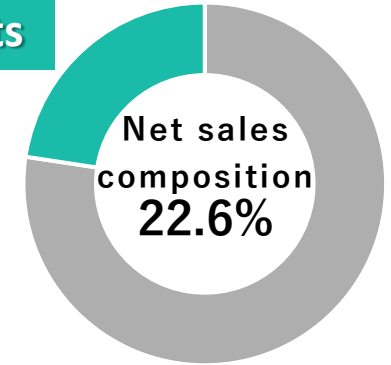
Bill transport system



Prize payout machine



Dedicated smart gaming machine unit



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Consolidated Performance Forecasts

■ Global Gaming

Sales will increase due to sales promotion activities in line with customer needs.

■ International Commercial

Sales will decrease compared to the initial plan due to delays in expanding sales channels in new markets.

■ Domestic Commercial

■ Equipment for the Amusement Industry

Sales and profits will increase in response to the issuance of new banknotes.

| Unit: Millions of yen | FYE 3/2024 | | | | | | FYE 3/2025 | | | | | | Year-on-year change |
|-----------------------|------------|-------------|-------------|-------------|------------|-------------|---------------------|-------------|----------------------|-------------|--------------------|-------------|---------------------|
| | First half | | Second half | | Full year | | First-half forecast | | Second-half forecast | | Full-year forecast | | |
| | Amount | Composition | Amount | Composition | Amount | Composition | Amount | Composition | Amount | Composition | Amount | Composition | |
| Net sales | 13,321 | 100.0% | 18,289 | 100.0% | 31,610 | 100.0% | 21,000 | 100.0% | 16,500 | 100.0% | 37,500 | 100.0% | +5,889 |
| Operating profit | 919 | 6.9% | 1,919 | 10.5% | 2,839 | 9.0% | 3,400 | 16.2% | 900 | 5.5% | 4,300 | 11.5% | +1,460 |
| Ordinary profit | 1,756 | 13.2% | 1,811 | 9.9% | 3,568 | 11.3% | 3,100 | 14.8% | 800 | 4.8% | 3,900 | 10.4% | +331 |
| Profit | 1,371 | 10.3% | 1,910 | 10.4% | 3,281 | 10.4% | 2,500 | 11.9% | 600 | 3.6% | 3,100 | 8.3% | (181) |
| ROE | — | | — | | 11.8% | | — | | — | | 10.7% | | (1.1)pt |
| EPS | 46.73 yen | | — | | 112.59 yen | | 92.19 yen | | — | | 114.76 yen | | +2.17 yen |

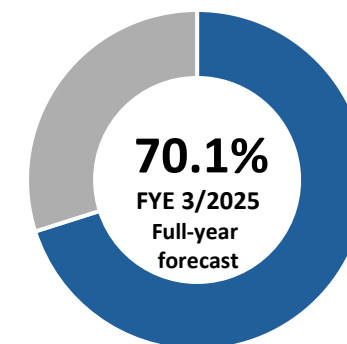
*Forecasts for the first half and full year were revised on August 7, 2024

| Average exchange rates | USD | 136.54 yen | 145.87 yen | 141.20 yen | 154.09 yen | 140.00 yen | 147.04 yen | +5.84 yen |
|------------------------|-----|------------|------------|------------|------------|------------|------------|-----------|
| | EUR | 147.93 yen | 158.46 yen | 153.20 yen | 166.22 yen | 150.00 yen | 158.11 yen | +4.91 yen |

Consolidated Performance Forecasts - Performance forecasts by segment

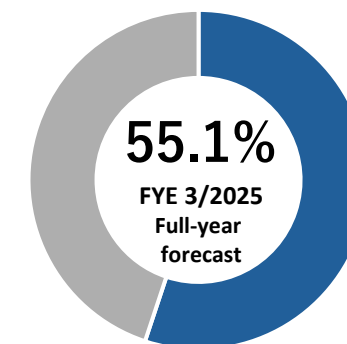
| Unit: Millions of yen | FYE 3/2024 | | | FYE 3/2025 | | | Year-on-year change |
|---|---------------|---------------|---------------|---------------------|----------------------|--------------------|---------------------|
| | First half | Second half | Full year | First-half forecast | Second-half forecast | Full-year forecast | |
| Net sales | 13,321 | 18,289 | 31,610 | 21,000 | 16,500 | 37,500 | +5,889 |
| Global Gaming | 6,531 | 10,747 | 17,279 | 10,650 | 9,050 | 19,700 | +2,420 |
| International Commercial | 2,710 | 3,205 | 5,915 | 3,650 | 2,950 | 6,600 | +684 |
| Domestic Commercial | 1,017 | 1,674 | 2,692 | 2,300 | 1,000 | 3,300 | +607 |
| Equipment for the Amusement Industry | 3,061 | 2,661 | 5,723 | 4,400 | 3,500 | 7,900 | +2,176 |
| Operating profit | 919 | 1,919 | 2,839 | 3,400 | 900 | 4,300 | +1,460 |
| Global Gaming | 1,075 | 1,718 | 2,794 | 2,300 | 1,500 | 3,800 | +1,005 |
| International Commercial | (137) | (38) | (175) | (250) | (300) | (550) | (374) |
| Domestic Commercial | 28 | 495 | 523 | 800 | (50) | 750 | +226 |
| Equipment for the Amusement Industry | 491 | 510 | 1,001 | 1,250 | 650 | 1,900 | +898 |
| Adjustments <small>(Corporate-wide expenses not allocated to each reportable segment)</small> | (538) | (766) | (1,305) | (700) | (900) | (1,600) | (294) |

Overseas net sales ratio



(FYE 3/2024 full year 73.4%)

Overseas operating profit ratio



(FYE 3/2024 full year 63.2%)

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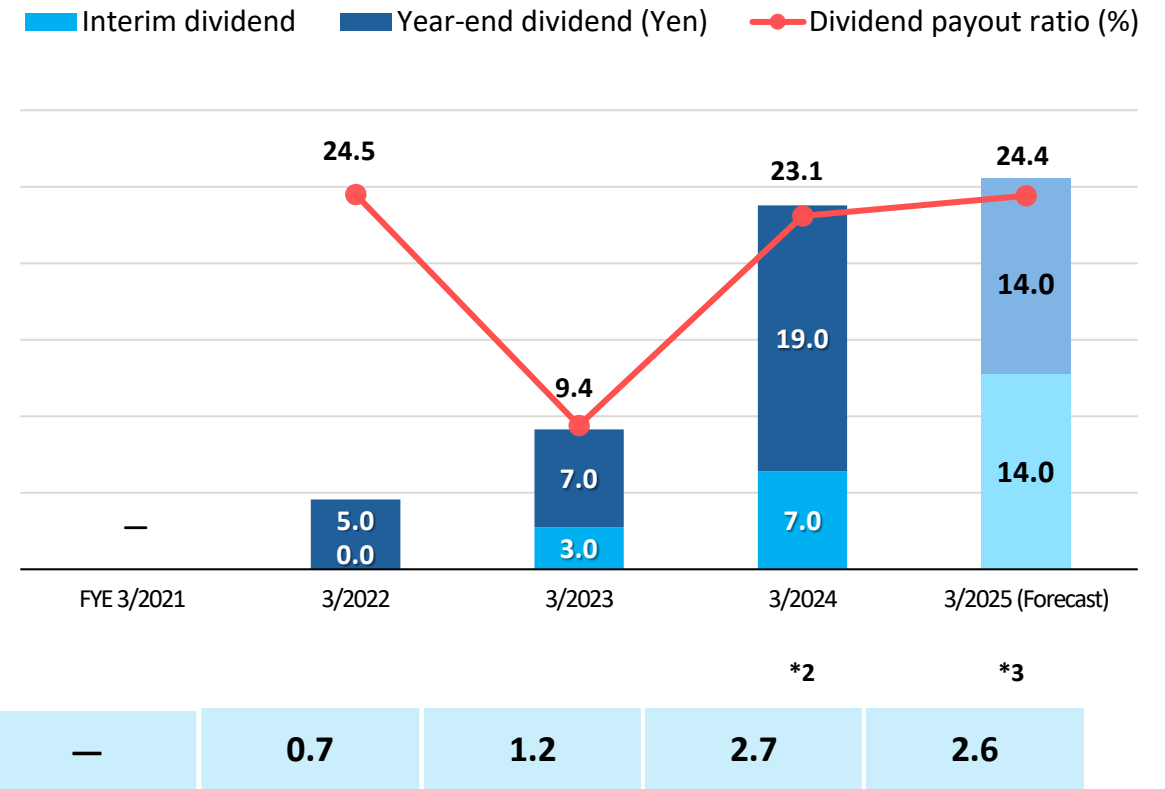
■ The annual ordinary dividend for the fiscal year ending March 31, 2025 is expected to be 28 yen per share

(Note) Dividend forecast announced on May 9, 2024

Dividend policy

Continue performance-linked shareholder returns

- Dividend payout ratio (consolidated): **30% or more** *1
- Ratio of dividends to net assets (consolidated): **2.0% or more**



*1 May be determined excluding the impact of very short-term profit fluctuation factors.

*2 Purchased treasury shares (1.9 billion yen) in February 2024.

*3 Purchased treasury shares (1.5 billion yen) in May 2024.

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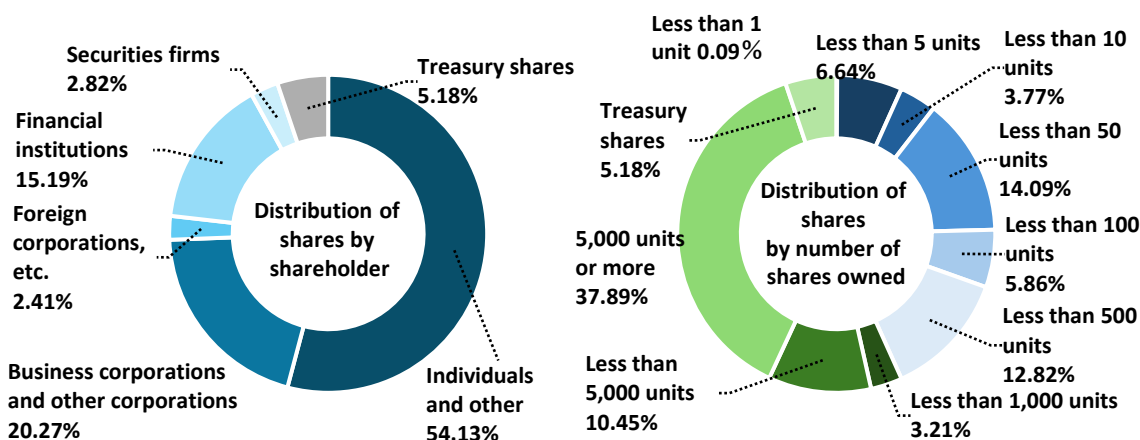
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| | |
|--------------------|--|
| Name | Japan Cash Machine Co., Ltd. |
| Established | January 11, 1955 |
| President | Yojiro Kamihigashi President and Representative Director |
| Head Office | Parks South Square 2-11-18 Nambanaka, Naniwa-ku, Osaka City |

| | |
|----------------------------|--|
| Listing section | Prime Market of Tokyo Stock Exchange |
| Number of employees | 564 (As of March 31, 2024) |
| Share capital | 2,220.31 million yen (As of March 31, 2024) |
| Offices | Head Office (Naniwa-ku, Osaka City), Tokyo Office (Chuo-ku, Tokyo), Nagahama Plant (Nagahama City, Shiga) |
| Overseas bases | USA (Las Vegas, Chicago), Brazil, Germany, Hong Kong, Thailand, Philippines |

Status of shares (As of March 31, 2024)

| | | | |
|--|---------------------------|---|-------------------|
| Total number of authorized shares | 118,000,000 shares | Number of shares constituting one unit | 100 shares |
| Total number of issued shares | 29,672,651 shares | Number of shareholders | 18,104 |

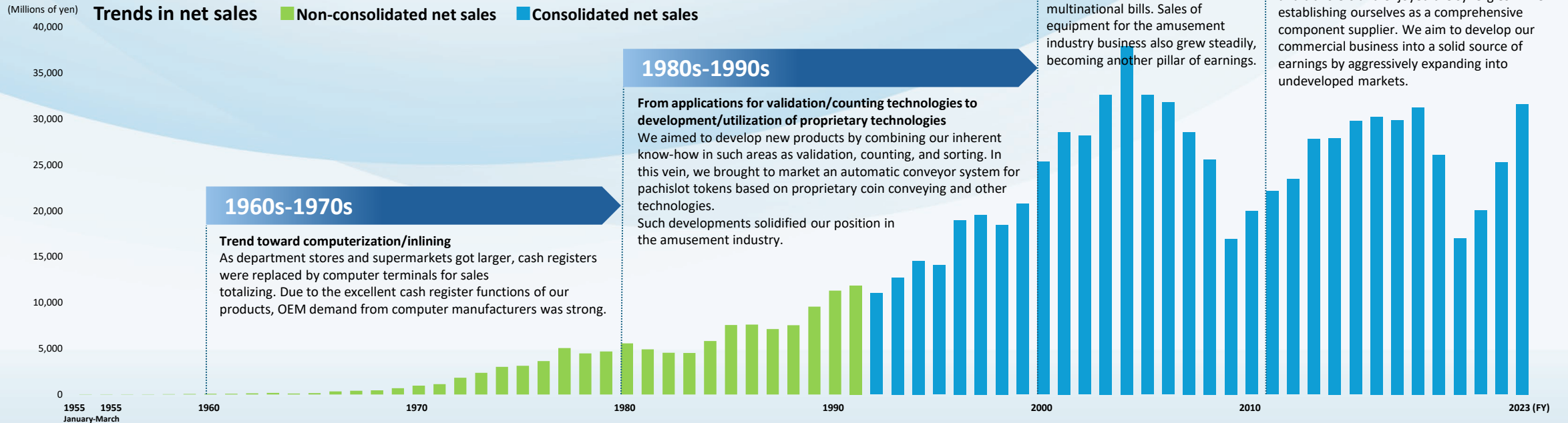


| Shareholder name | Contribution in the Company | |
|--|---|-------------------------------|
| | Number of shares held (Thousands of shares) | Percentage of shares held (%) |
| Johto Investment and Development Inc. | 4,661 | 16.57 |
| The Master Trust Bank of Japan, Ltd. (Trust Account) | 2,200 | 7.82 |
| Yojiro Kamihigashi | 1,458 | 5.18 |
| Koichiro Kamihigashi | 1,217 | 4.33 |
| Yoshiko Kamihigashi | 638 | 2.27 |
| Resona Bank, Limited | 563 | 2.00 |
| Sumitomo Mitsui Banking Corporation | 503 | 1.79 |
| Totor Engineering Co., Ltd. | 432 | 1.54 |
| Nippon Life Insurance Company | 403 | 1.43 |
| Custody Bank of Japan, Ltd. (Trust Account) | 329 | 1.17 |

(Notes) 1. Although the Company holds 1,535,927 treasury shares, it is excluded from the list of major shareholders above.
2. The percentage of shares held has been calculated by deducting treasury shares.

Our History

Since our establishment in 1955, we have engaged in the highly specialized field of money-handling machine manufacturing. We have endeavored to seamlessly connect “people to people” and “people to money.” We will provide new value as a money circulation specialist on the global stage, and as a company with worldwide operations we will continue to meet the expectations and maintain the trust of people around the world.



1960s-1970s

Trend toward computerization/inlining
As department stores and supermarkets got larger, cash registers were replaced by computer terminals for sales totalizing. Due to the excellent cash register functions of our products, OEM demand from computer manufacturers was strong.

1980s-1990s

From applications for validation/counting technologies to development/utilization of proprietary technologies
We aimed to develop new products by combining our inherent know-how in such areas as validation, counting, and sorting. In this vein, we brought to market an automatic conveyor system for pachislot tokens based on proprietary coin conveying and other technologies. Such developments solidified our position in the amusement industry.

2000s

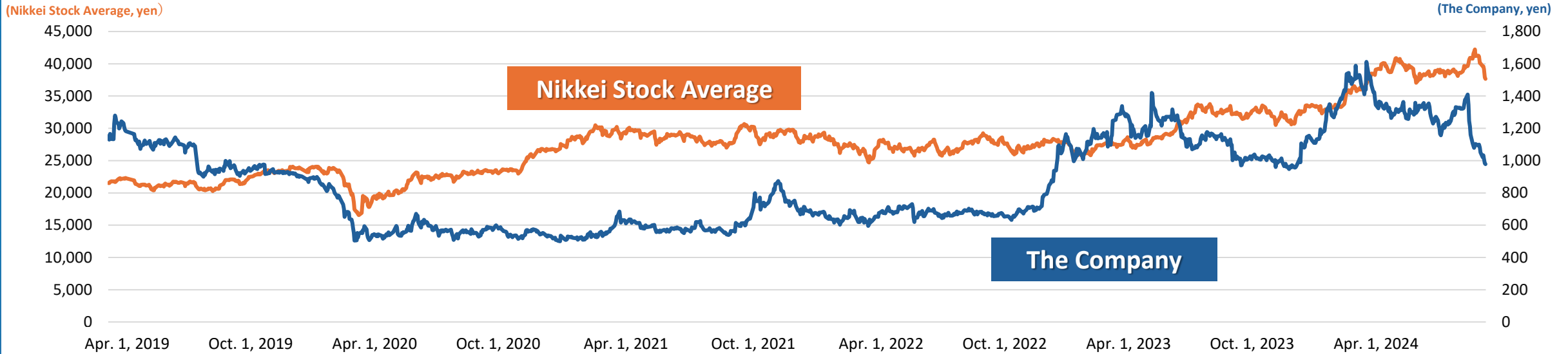
Development of the money-handling machine business in Western markets/Response to the need for amusement industry-related equipment
We started selling bill validators for multinational bills. Sales of equipment for the amusement industry business also grew steadily, becoming another pillar of earnings.

2010 onward

Pursuing core validation and transportation technologies to lead advanced technological innovation
In our Global Gaming and Equipment for the Amusement Industry businesses, we have leveraged the products, markets, customers, and assets acquired through business acquisitions and transfers and enjoyed the synergies while establishing ourselves as a comprehensive component supplier. We aim to develop our commercial business into a solid source of earnings by aggressively expanding into undeveloped markets.

- 1955**: Company established
- 1959**: Started manufacturing cash registers
- 1981**: Started manufacturing bill validators
- 1987**: Established a subsidiary in Hong Kong
- 1988**: Established a subsidiary in USA
- 1999**: Established a subsidiary in Europe
- 1999**: Started operations at the newly established Tokyo office
- 2010**: Acquired and included a manufacturing and sales company of printer units for gaming markets as a subsidiary
- 2014**: Established a manufacturing subsidiary in the Philippines
- 2020**: Established subsidiaries in the USA and Brazil
- 2022**: (No specific event listed)

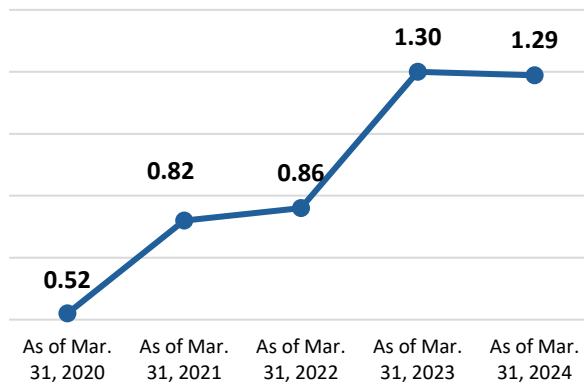
Stock price trend



PBR

1.29 times (As of Mar. 31, 2024)

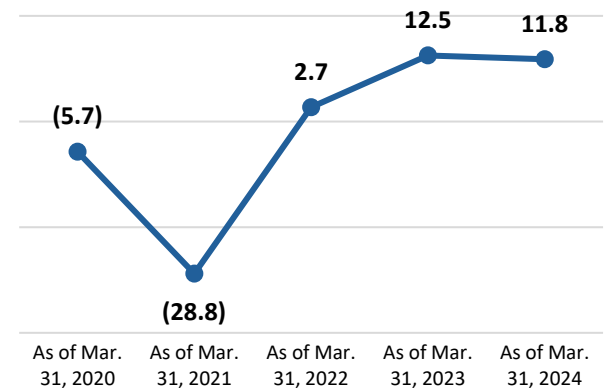
Standard values for sustainable maintenance and improvement
1.0 times or more



ROE

11.8% (As of Mar. 31, 2024)

Medium-term management plan targets
8% or more



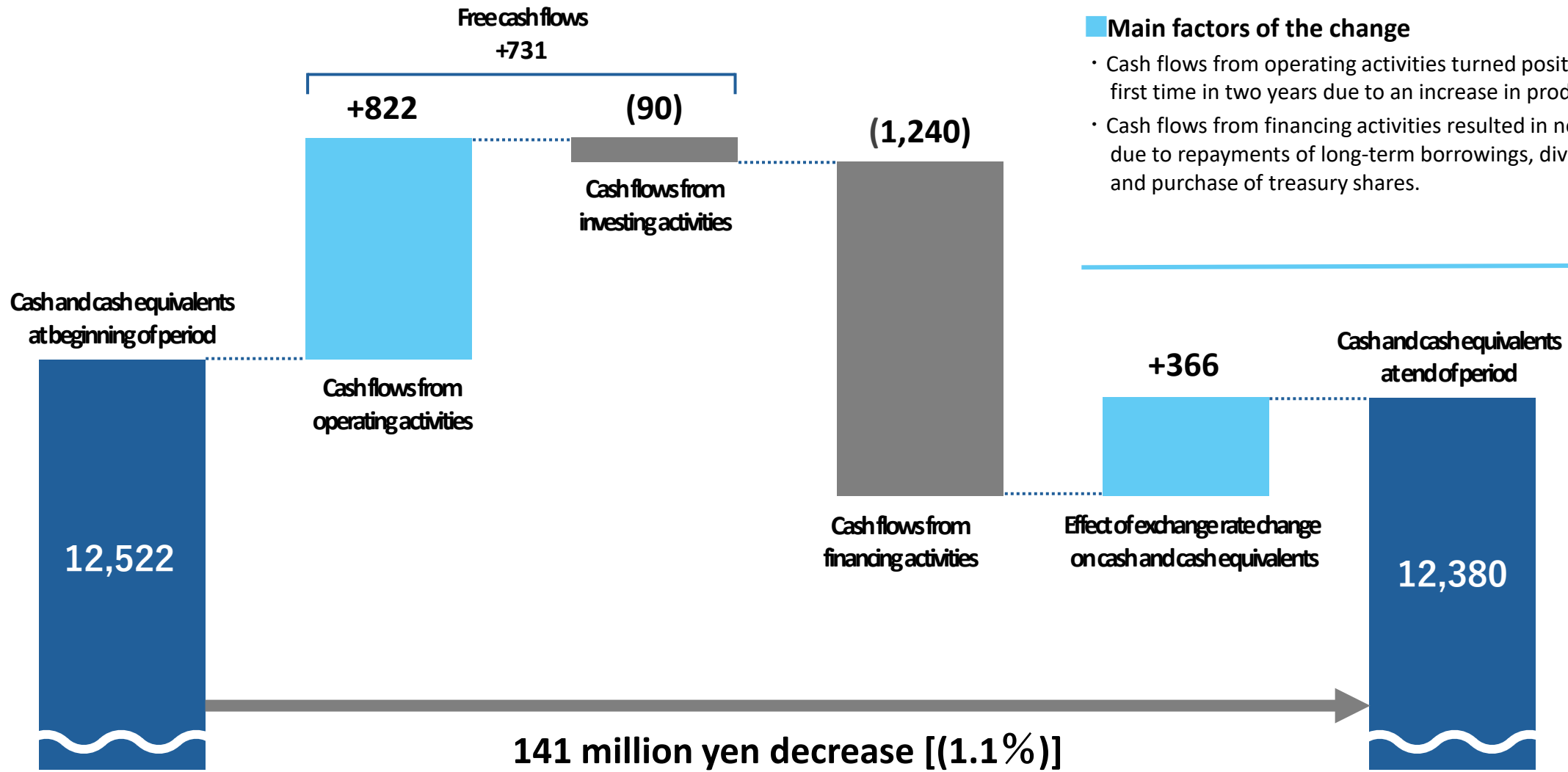
■ Assets / liabilities and net assets: +1,372 million yen

- Current assets **+1,209 million yen:** Mainly an increase in trade receivables and inventories
- Non-current liabilities **+638 million yen:** An increase due to new borrowings

| Unit: Millions of yen | | As of Mar. 31, 2023 | As of Mar. 31, 2024 | As of June 30, 2024 | Change |
|---------------------------------|-------------------------------|------------------------|------------------------|------------------------|---------------|
| | Cash and deposits, securities | 13,711 | 12,580 | 12,442 | (138) |
| | Trade receivables | 5,005 | 7,056 | 7,941 | +884 |
| | Inventories | 11,610 | 19,564 | 20,182 | +618 |
| | Other | 1,945 | 941 | 786 | (155) |
| Total current assets | | 32,273 | 40,143 | 41,352 | +1,209 |
| | Property, plant and equipment | 3,338 | 3,950 | 3,970 | +19 |
| | Intangible assets | 143 | 219 | 221 | +1 |
| | Investments and other assets | 3,025 | 3,261 | 3,408 | +147 |
| Total non-current assets | | 6,508 | 7,431 | 7,600 | +168 |
| | Deferred assets and other | 35 | 123 | 117 | (5) |
| Total deferred assets | | 35 | 123 | 117 | (5) |
| Total assets | | 38,816 | 47,698 | 49,071 | +1,372 |

| Unit: Millions of yen | | As of Mar. 31, 2023 | As of Mar. 31, 2024 | As of June 30, 2024 | Change |
|---|-------------------------------------|------------------------|------------------------|------------------------|---------------|
| | Trade payables | 3,559 | 4,583 | 3,405 | (1,178) |
| | Short-term borrowings | 600 | 1,260 | 1,500 | +240 |
| | Other | 3,466 | 3,417 | 4,187 | +770 |
| Total current liabilities | | 7,625 | 9,260 | 9,092 | (167) |
| | Bonds payable, long-term borrowings | 3,500 | 9,540 | 10,200 | +660 |
| | Other | 527 | 242 | 220 | (21) |
| Total non-current liabilities | | 4,027 | 9,782 | 10,420 | +638 |
| Total liabilities | | 11,653 | 19,042 | 19,513 | +471 |
| | Share capital | 2,220 | 2,220 | 2,220 | — |
| | Capital surplus, retained earnings | 24,465 | 27,335 | 28,805 | +1,469 |
| | Other | 477 | (900) | (1,468) | (567) |
| Total net assets | | 27,163 | 28,655 | 29,557 | +901 |
| Total liabilities and net assets | | 38,816 | 47,698 | 49,071 | +1,372 |

Unit: Millions of yen



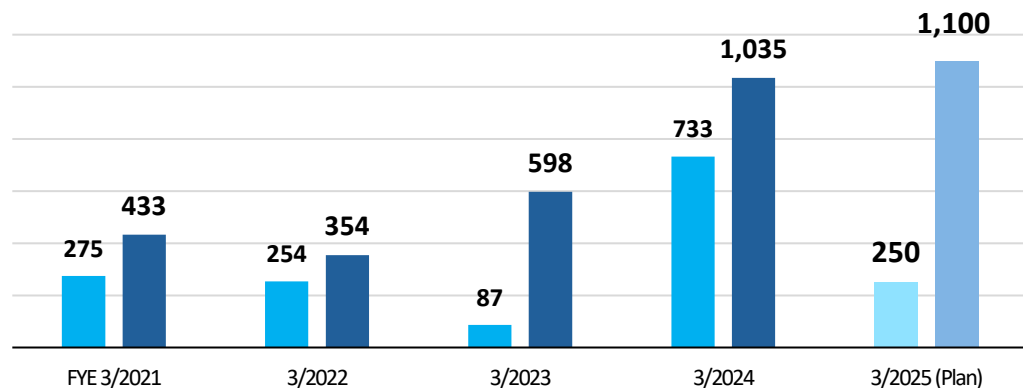
Main factors of the change

- Cash flows from operating activities turned positive for the first time in two years due to an increase in product sales.
- Cash flows from financing activities resulted in net outflows due to repayments of long-term borrowings, dividends paid, and purchase of treasury shares.

Q1 FYE 3/2025

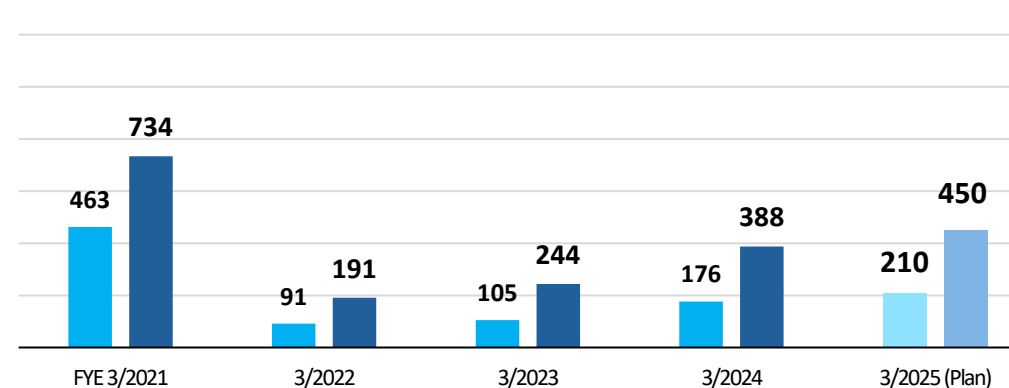
Capital investment

■ First half
■ Full year (Millions of yen)



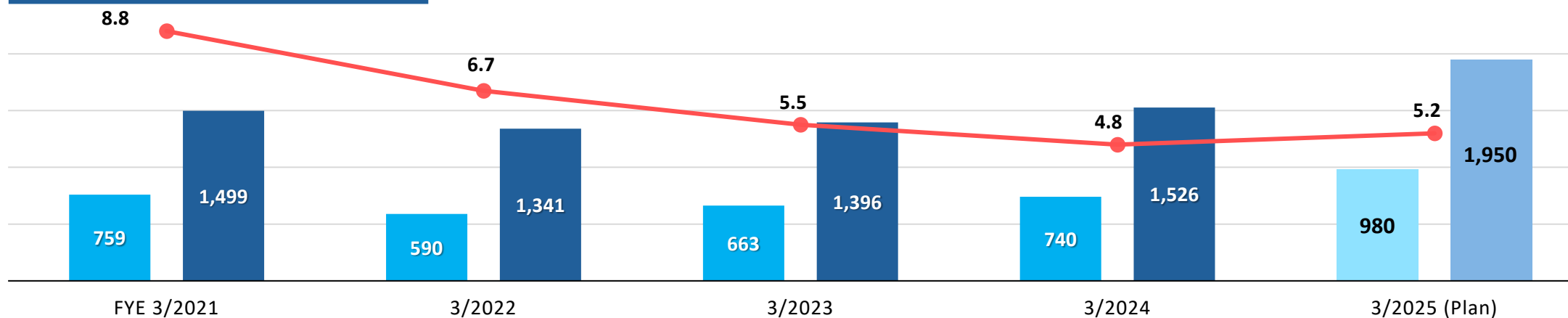
Depreciation (excluding goodwill)

■ First half
■ Full year (Millions of yen)



R&D expenses as a percentage of net sales

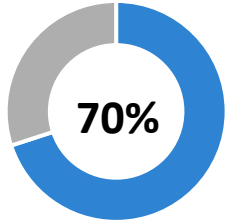
■ First half
■ Full year (Millions of yen)
● Percentage of net sales (%)



■ **Foreign exchange sensitivity:** A weak yen is a positive factor for business performance

| Impact of a 1-yen fluctuation (Full year: Millions of yen) | | FYE 3/2021 | FYE 3/2022 | FYE 3/2023 | FYE 3/2024 | FYE 3/2025 Forecast |
|--|------------|------------|------------|------------|------------|---------------------|
| Average rate for the period | USD | 106.44 yen | 110.37 yen | 132.08 yen | 141.20 yen | 147.00 yen |
| | EUR | 121.95 yen | 130.37 yen | 138.58 yen | 153.20 yen | 158.00 yen |
| Net sales | USD | 71 | 87 | 91 | 99 | 101 |
| | EUR | 33 | 35 | 48 | 59 | 65 |
| Operating profit | USD | 29 | 30 | 11 | 14 | 17 |
| | EUR | 4 | 5 | 3 | 3 | 6 |
| Average rate at the end of the period | USD | 110.72 yen | 122.41 yen | 133.54 yen | 151.42 yen | — |
| | EUR | 129.82 yen | 136.85 yen | 145.76 yen | 163.38 yen | — |
| Non-operating income (loss) | USD | 40 | 42 | 40 | 33 | — |
| | EUR | 5 | 4 | 4 | 5 | — |

Global Gaming

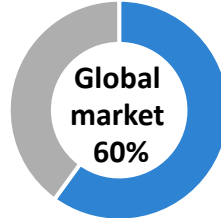


- Competing companies**
- Transact (USA)
 - Nanoptix (CAN)

Printer unit



Bill validator unit



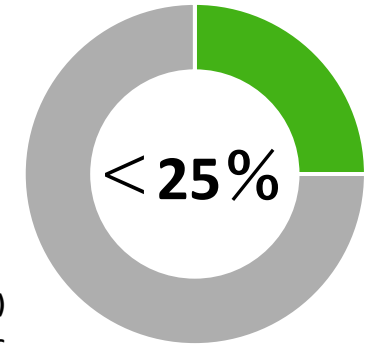
- Competing companies**
- Crane payment innovations (MEI, Cash Code, Money Control (USA))
 - Innovative Technology (UK)



International Commercial



Bill recycling unit



- Competing companies**
- Innovative Technology (UK)
 - Crane payment innovations (MEI, Cash Code, Money Control (USA))

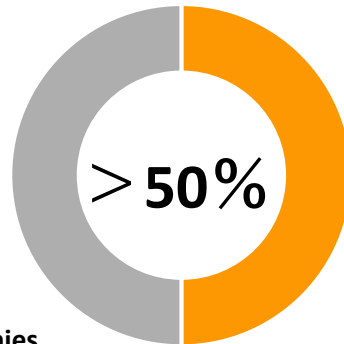
Domestic Commercial



Bill recycling unit



Coin recycling unit



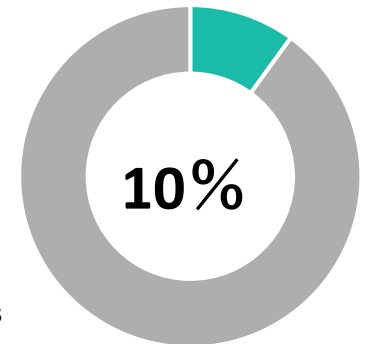
- Competing companies**
- GLORY LTD.
 - Takamisawa Cybernetics Co., Ltd.

Equipment for the Amusement Industry

Dedicated smart gaming machine units



Prize POS system



- Competing companies**
- Nippon Game Card Corporation
 - DAIKOKU DENKI Co., Ltd.
 - GLORY NASCA Ltd.

Global Gaming

■ Strong brand strength in the global gaming market

The JCM Group sells gaming-related equipment and provides various services in the global gaming market, including the Americas and Europe. Currently, it has acquired approximately 190 gaming licenses in North America and it is one of the few Japanese companies with a strong track record and know-how in the global gaming market.



World's largest gaming show

Global Gaming Expo

Las Vegas



Europe's largest gaming show

International Casino Exhibition

London



Asia's largest gaming show

Global Gaming Expo ASIA

Macao

■ The Groups exhibits and introduces its new products and latest technologies at gaming shows every year that attract a wide range of related companies, such as those manufacturing slot machines for casinos and peripheral equipment, and those providing system solutions and services.

International Commercial

■ Development of the commercial market

The JCM Group has established sales subsidiaries specializing in the commercial business for the purpose of developing the commercial market in North, Central, and South America and expand sales of our products, and it is focusing on aggressive sales proposal activities to make the commercial business into a core business next to the gaming business.



Largest financial and retail trade show in North America

National Retail Federation 2024
New York



Financial and retail trade shows in Asia

ASEAN Retail 2024
Singapore



National Retail Federation Asia 2024
Thailand



Financial and retail trade show in South America

FEBRABAN TECH 2024
Brazil

■ In order to expand our share in the international commercial market, the Group is working to further expand sales channels by participating in trade shows for the financial and retail markets around the world and introducing plenty of its products, including new products, and jointly exhibiting with partner companies.

Environment



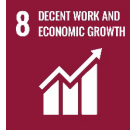
For the Group's indicators and targets for climate-related risks and opportunities, we aim to reduce GHG emissions by 30% (compared with fiscal 2018) by fiscal 2025 under Scope 1 and 2.

Results and targets of GHG emissions

(Unit: t-CO₂)

| Fiscal 2018 results (base year) | Targets for Fiscal 2025 | Compared with Fiscal 2018 results | Measures for reduction | Fiscal 2021 results (Reference) |
|---------------------------------|-------------------------|-----------------------------------|--|---------------------------------|
| 1,071 | 750 | (30.0)% | <ul style="list-style-type: none"> • Deliberation regarding introduction of carbon-neutral city gas • Head office relocation to energy-efficient office buildings • Deliberation regarding introduction of power from renewable energy sources at the Head office, Tokyo office and the Nagahama Plant • Deliberation regarding installation of solar panels at the Nagahama Plant and the Philippines plant | 970 |

Human capital



The Group's fundamental policy with respect to human capital is for employees to respect each other and demonstrate their individuality as they grow through their work and for the Group to provide opportunities for people to continue to grow through their work. We believe that these will have a positive impact on the home and workplace, and that they will come together, enabling our Group to be one that continually creates value.

As our businesses continue to globalize further, we will focus our human resource strategy efforts on "expanding diversity," "developing core human resources," and "realizing diverse work styles," which have become global standards for human resource strategy.

In its promotion of sustainability, the Group places great importance on human capital, as explained earlier. In implementing the above policies, the Group uses the following indicators. The targets it has set based on these indicators, and the results it has achieved in working toward them, are as indicated below.

| Indicators | Scope | Target | Results (fiscal year ended March 31, 2024) |
|--|------------------|---------------|--|
| Percentage of new hires that are women | Non-consolidated | 30% or higher | 38.8% |
| Percentage of full-time employees that are women | Non-consolidated | 20% by 2032 | 16.6% |

Our sustainability initiatives are summarized in our Integrated Report available from our website below.

JCM GLOBAL Integrated Report https://www.jcm-hq.co.jp/en/ir/library/r_annual.html

Japan Cash Machine Co., Ltd. (in Japanese)

<https://www.jcm-hq.co.jp>

JCM Global (in English)

<https://jcmglobal.com>



Past financial results materials are also available on our website (in Japanese).

“投資家情報 (IR Information)” → “IRライブラリー (IR Library)” → “決算説明会資料 (Financial Results Briefing Materials)”

Inquiries: the person in charge of public relations and IR, Corporate Planning Division +81-6-6643-8400 (Main)

The performance outlook, strategies, and other forward-looking statements contained in this document are based on the information reasonably available to the Company at the time this document was prepared and on judgments made within the scope of what could be expected under normal circumstances. However, in reality, there is a risk that unforeseen extraordinary circumstances or unexpected results may occur, leading to outcomes different from the performance outlook described in this document. Although we will make every effort to actively disclose information that we believe is important to investors, please refrain from relying solely on the performance outlook in this document for your investment decisions.

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