







- Consolidated Performance Highlights
- Overview of Consolidated Performance
 - Factors of changes in net sales
 - Factors of changes in operating profit
- Overview by Segment
 - Global Gaming
 - International Commercial
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- Full-year Consolidated Performance Forecasts
 - Performance forecasts by segment
- **■** Shareholder Returns

- Corporate profile
- Company history
- Stock price, PBR, ROE
- Consolidated balance sheet
- Status of consolidated cash flows
- Capital investment, depreciation, research and development expenses
- Impact of foreign exchange
- Market shares
- Topics Initiatives in each business
- Sustainability initiatives



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Consolidated Performance Highlights for the nine months ended December 31, 2024



Both net sales and profit increased year on year.

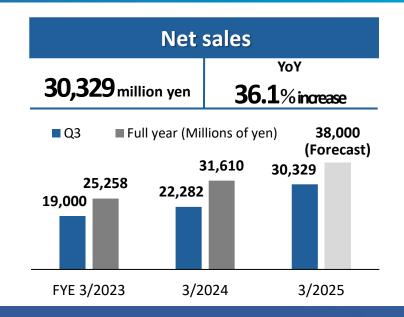
Net Sales

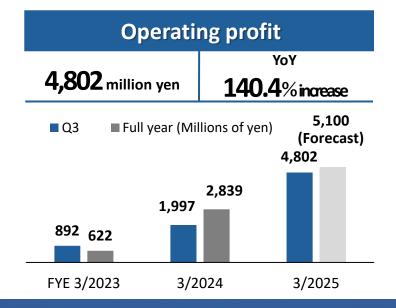
Global Gaming Market: Sales of bill validator units and printer units for use in casino gaming machines increased.

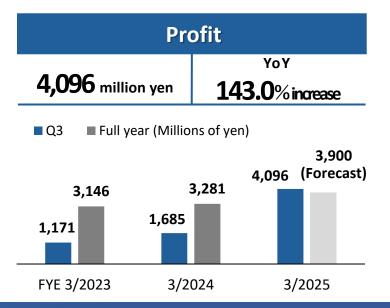
Domestic Markets: While replacement demand related to the issuance of new banknotes had run its course by the second quarter, sales of bill recycling units for parking payment machines and restaurant ticket vending machines remained strong.

Operating profit

The increase in net sales, particularly driven by higher sales of high-margin products related to the issuance of new banknotes through the second quarter, contributed to the profit growth.









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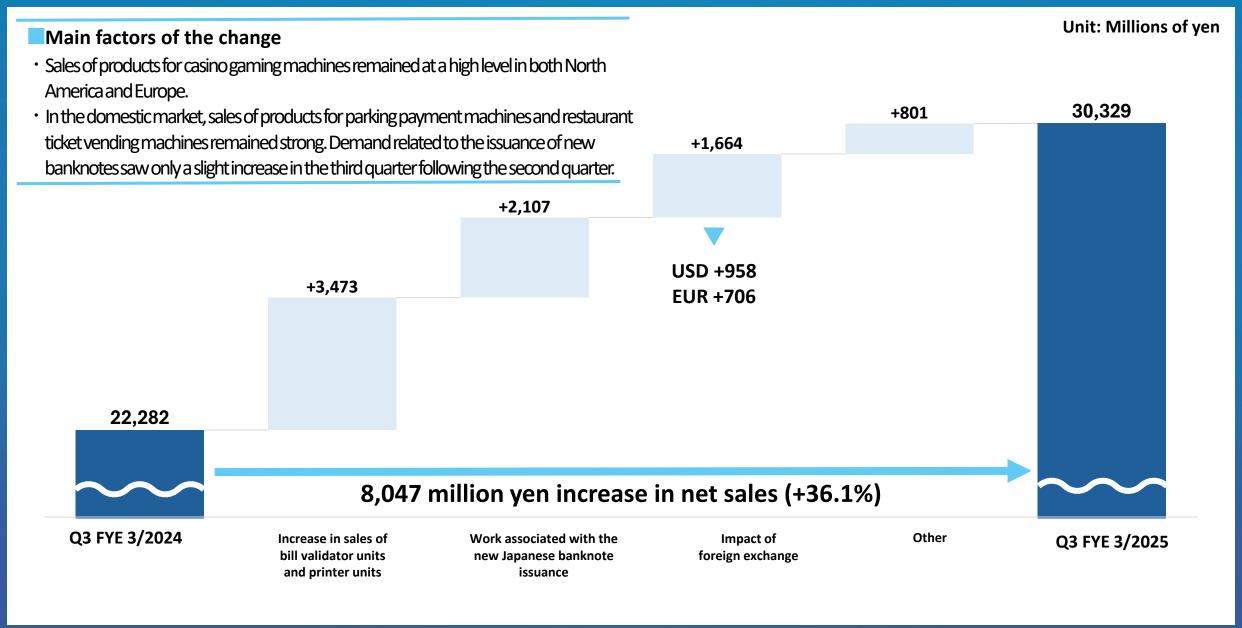
Overview of Consolidated Performance for the nine months ended December 31, 2024



Unit: Millions of yen		Q3 FYE	Q3 FYE 3/2024			Q3 FYE 3/2025			Year on year	
		Amount	Composition	Amount	Composition		Change	Percentage change		
Net sales		22,282	10	00.0%	30,329		100.0%	8,047	36.1%	
Operating profit		1,997		9.0%	4,802		15.8%	2,805	140.4%	
Ordinary profit		2,359	1	10.6%	4,936		16.3%	2,576	109.2%	
Profit		1,685		7.6%	4,096		13.5%	2,410	143.0%	
EPS	EPS		57.4	4 yen		15	1.36 yen		+93.92 yen	
Average	USD	139.		66 yen	151.63 yen		1.63 yen		+12.07 yen	
exchange rates	EUR	151.21 ye		1 yen	164.70 yen		4.70 yen	+13.49 yen		

Overview of Consolidated Performance - Factors of changes in net sales





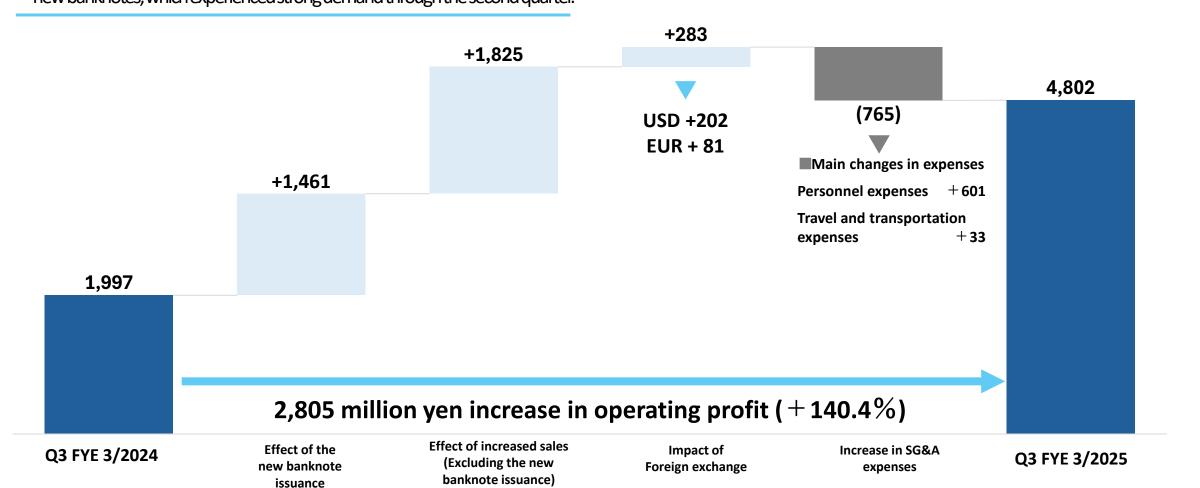
Overview of Consolidated Performance - Factors of changes in operating profit



Unit: Millions of yen

Main factors of the change

- · Significant impact from increase sales in both overseas and domestic markets.
- Strong impact from higher sales of high-margin products relates to the issuance of new banknotes, which experienced strong demand through the second quarter.





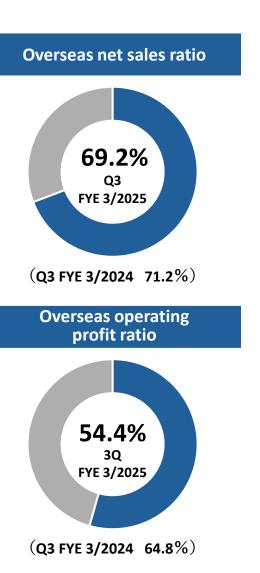
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Overview by Segment



			Year on year			
Unit: Millions of yen	Q3 FYE 3/2024	Q3 FYE 3/2025	Change	Percentage change		
Net sales	22,282	30,329	8,947	+36.1%		
Global Gaming	11,597	16,395	4,797	+41.4%		
International Commercial	4,275	4,604	329	+7.7%		
Domestic Commercial	1,873	3,314	1,441	+77.0%		
Equipment for the Amusement Industry	4,536	6,015	1,478	+32.6%		
Operating profit	1,997	4,802	2,805	+140.4%		
Global Gaming	1,927	3,597	1,211	+86.7%		
International Commercial	(50)	(411)	(360)			
Domestic Commercial	244	1,130	886	+362.6%		
Equipment for the Amusement Industry	774	1,536	761	+98.3%		
Adjustments (Corporate-wide expenses not allocated to each reportable segment)	(898)	(1,050)	(152)	_		



Overview by Segment - Global Gaming





Business overview

The main markets are casinos in North America and small gaming venues in Europe.

The segment sells bill validator units and printer units for use in casino gaming machines and system products for laborsaving and automation in casino halls.

Main customers

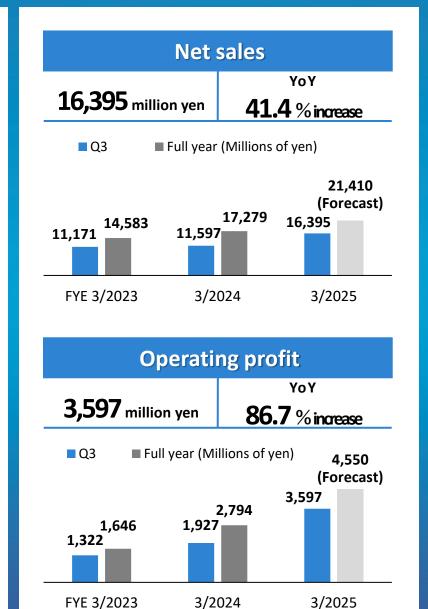
Slot machine manufacturers, casino hotels

Performance overview

Capital investment appetite among casino hotels and other facilities remained high and sales of bill validator units and printer units increased.

Fourth Quarter outlook

The market environment is expected to remain favorable. Sales of products for casino gaming machines are projected to increase.



Major products



Net sales composition **54.1%**

Printer unit





Automated cash collection system for casino halls

Bill validator unit





Table game system (Equipped with bill recycling unit and printer unit)

Overview by Segment - International Commercial





Business overview

The segment sells bill validator units and bill recycling units installed in checkout machines and ticket vending machines, etc. for retail, transportation, and financial markets.

Main customers

Manufacturers of finished products (Self-checkout machines, KIOSK terminals, etc.)

Performance overview

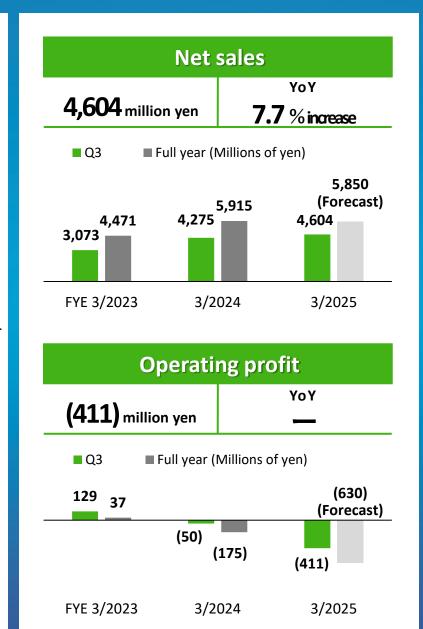
Sales of bill recycling units installed in self-checkout machines increased in the European and Asian markets.

However, due to increase R&D expenses for new products aimed at expanding into new markets, an operating loss was recorded.

Fourth Quarter outlook

Product demand in the European and Asian markets remains strong.

Expansion into new markets is expected to take additional time.





Overview by Segment - Domestic Commercial





Business overview

The segment sells bill validator units and bill recycling units installed in checkout machines and ticket vending machines, etc. for retail, transportation, and financial markets.

Main customers

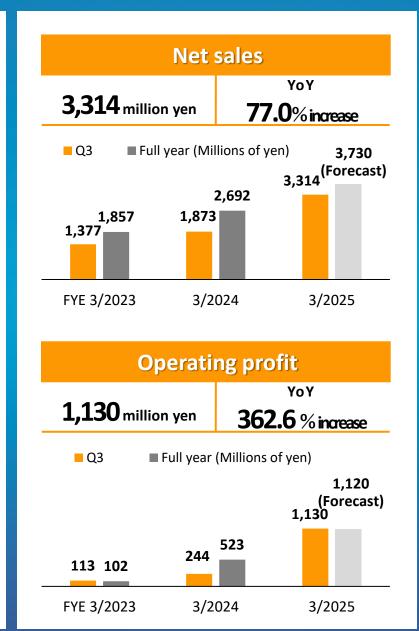
Manufacturers of finished products (Restaurant self-checkout machines, coin-operated parking, self-service gas stations, buses, etc.)

Performance overview

Replacement demand related to the issuance of new banknotes had run its course by the second quarter. Sales of bill recycling units for parking payment machines and restaurant ticket vending machines remained strong.

Fourth Quarter outlook

Product sales are expected to decline due to the impact of customers' prior investments related to the issuance of new banknotes, and profit growth is expected to be limited.





Coin recycling unit

Overview by Segment - Equipment for the Amusement Industry





Business overview

The segment sells peripheral equipment for pachinko parlors, including dedicated smart gaming machine units, ball and token rental machines, and automatic token supply systems.

Main customers

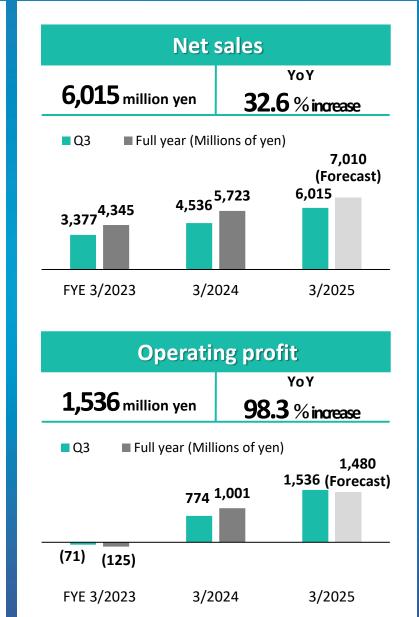
Pachinko parlors

Performance overview

Sales of peripheral devices, including banknote transport systems, increased, driven by demand related to the issuance of new banknotes.

Fourth Quarter outlook

The adoption of smart gaming machines is stabilizing, and as demand related to the issuance of new banknotes, which had significantly contributed to profits, has run its course, profit growth is expected to be limited.







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Full-year Consolidated Performance Forecasts



■ Upward Revision of Full-Year Consolidated Earnings Forecast Implemented (As of February 6,2025)

[Net Sales] The global gaming segment continues to perform well.

While demand related to the issuance of new banknotes in Japan, which had persisted since the second half of the previous fiscal year, has run its course, the domestic commercial segment remains strong.

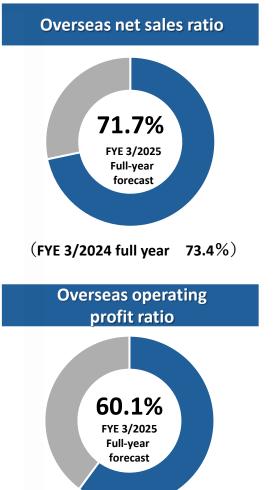
[Operating Profit] A significant year-on year increase is expected, primarily driven by higher sales of high-margin products related to the issuance of new banknotes in the first half of the fiscal year.

				FYE 3	/2024			FYE 3/2025						
		Firs	t half	Secor	nd half	Full	year	First	t half	Second ha	olf forecast	Full year	r forecast	Year-on- year change
Unit: Millions	of yen	Amount	Composition	Amount	Composition	Amount	Composition	Amount	Composition	Amount	Composition	Amount	Composition	-
Net sales		13,321	100.0%	18,288	100.0%	31,610	100.0%	21,253	100.0%	16,746	100.0%	38,000	100.0%	+6,389
Operating	profit	919	6.9%	1,919	10.5%	2,839	9.0%	3,755	17.7%	1,344	8.0%	5,100	13.4%	+2,260
Ordinary p	rofit	1,756	13.2%	1,811	9.9%	3,568	11.3%	2,993	14.1%	1,906	11.4%	4,900	12.9%	+1,331
Profit		1,371	10.3%	1,910	10.4%	3,281	10.4%	2,490	11.7%	1,409	8.4%	3,900	10.3%	+618
ROE			_		_		11.8%		_		_		12.7%	+0.9pt
EPS			46.73 yen		_	1	l 12. 59 yen		91.80 yen		_	1	L44.12 yen	+31.53 yen
Average	USD	1	.36.54 yen	1	.45.87 yen	1	l 41.20 yen	1	.54.09 yen	1	.49.41 yen	1	152.28 yen	+11.08 yen
exchange rates	EUR	1	.47.93 yen	1	.58.46 yen	1	153.20 yen	1	.66.22 yen	1	.63.80 yen	1	l64.45 yen	+11.25 yen

Full-year Consolidated Performance Forecasts - Performance forecasts by segment



		FYE 3/2024			Year-on year		
Unit: Millions of yen	First half	Second half	Full year	First half	Second half forecast	Full year forecast	Change
Net sales	13,321	18,288	31,610	21,253	16,746	38,000	+6,389
Global Gaming	6,531	10,747	17,279	10,684	10,725	21,410	+4,130
International Commercial	2,710	3,205	5,915	3,436	2,413	5,850	(65)
Domestic Commercial	1,017	1,674	2,692	2,422	1,307	3,730	+1,037
Equipment for the Amusement Industry	3,061	2,661	5,723	4,710	2,299	7,010	+1,286
Operating profit	919	1,919	2,839	3,755	1,344	5,100	+2,260
Global Gaming	1,075	1,718	2,794	2,287	2,262	4,550	+1,755
International Commercial	(137)	(38)	(175)	(172)	(457)	(630)	(454)
Domestic Commercial	28	495	523	954	165	1,120	+596
Equipment for the Amusement Industry	491	510	1,001	1,388	91	1,480	+478
Adjustments (Corporate-wide expenses not allocated to each reportable segment)	(538)	(766)	(1,305)	(702)	(717)	(1,420)	(114)



(FYE 3/2024 full year 63.2%)



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Shareholder Returns



Year-end dividend forecast for the fiscal year ending March 31, 2025

net assets (%)

Ordinary dividend: 26 yen per share

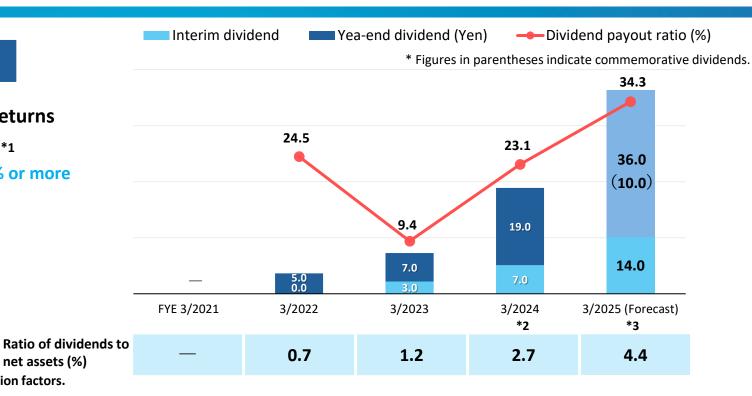
Commemorative dividend (70th anniversary): 10 yen per share

Interim dividend: Together with the ordinary dividend of 14 yen per share, the total annual ordinary dividend for the fiscal year ending March 31, 2025 is expected to be 50 yen per share.

Dividend policy

Continue performance-linked shareholder returns

- Dividend payout ratio (consolidated): 30% or more *1
- Ratio of dividends to net assets (consolidated): 2.0% or more



^{*1} May be determined excluding the impact of very short-term profit fluctuation factors.

^{*2} Purchased treasury shares (1.9 billion yen) in February 2024.

^{*3} Purchased treasury shares (1.5 billion yen) in May 2024.



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Reference Materials - Corporate profile

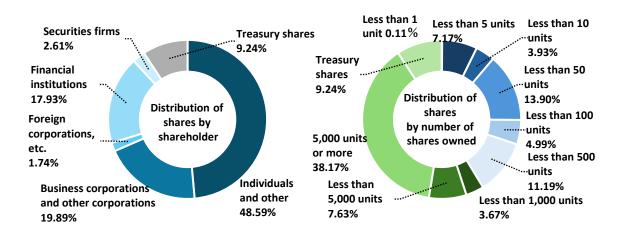


Name	Japan Cash Machine Co., Ltd.
Established	January 11, 1955
President	Yojiro Kamihigashi President and Representative Director
Head Office	Parks South Square 2-11-18 Nambanaka, Naniwa-ku, Osaka City

Listing section	Prime Market of Tokyo Stock Exchange
Number of employees	564 (As of March 31, 2024)
Share capital	2,220.31 million yen (As of March 31, 2024)
Offices	Head Office (Naniwa-ku, Osaka City), Tokyo Office (Chuo-ku, Tokyo), Nagahama Plant (Nagahama City, Shiga)
Overseas bases	USA (Las Vegas, Chicago), Brazil, Germany, Thailand, Philippines

Status of shares (As of September 30, 2024)

Total number of authorized shares	118 000 000 shares	Number of shares constituting one unit	100 shares
Total number of issued shares	29,672,651 shares	Number of shareholders	19,454



	Contribution in the Company				
Shareholder name	Number of shares held (Thousands of shares)	Percentage of shares held (%)			
Johto Investment and Development Inc.	4,661	17.31			
The Master Trust Bank of Japan, Ltd. (Trust Account)	2,788	10.35			
Yojiro Kamihigashi	1,458	5.41			
Custody Bank of Japan, Ltd. (Trust Account)	711	2.64			
Yoshiko Kamihigashi	638	2.37			
Resona Bank, Limited	563	2.09			
Sumitomo Mitsui Banking Corporation	503	1.87			
Totor Engineering Co., Ltd.	432	1.61			
Nippon Life Insurance Company	403	1.50			
Japan Cash Machine Employee Stock Ownership Association	320	1.19			

- (Notes) 1. Although the Company holds 2,741,263 treasury shares, it is excluded from the list of major shareholders above.
 - 2. The percentage of shares held has been calculated by deducting treasury shares.

Reference Materials - Company history



2010 onward

technologies to lead

Pursuing core validation and transportation

advanced technological innovation

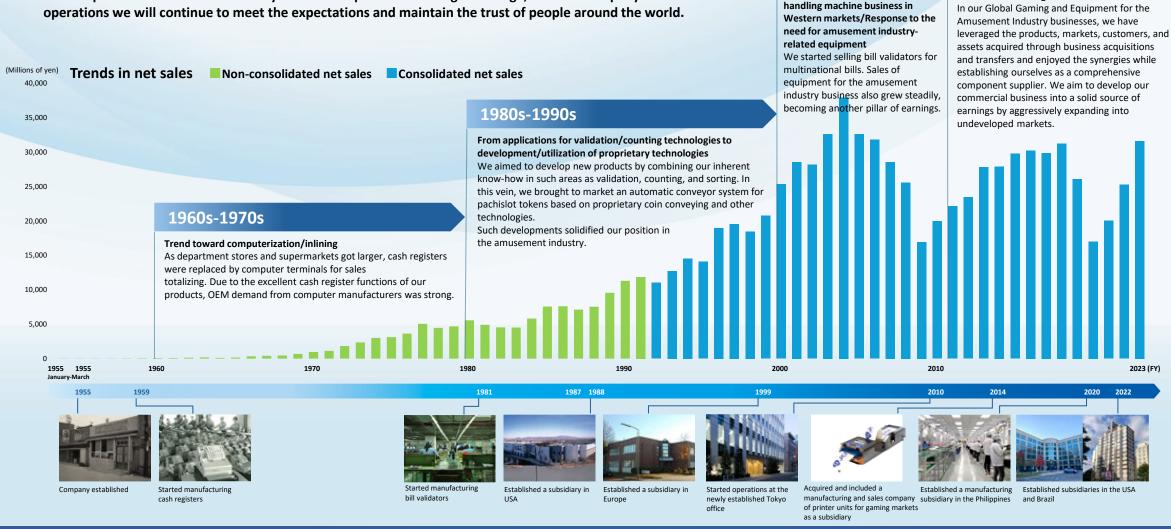
2000s

Development of the money-

Our History

Since our establishment in 1955, we have engaged in the highly specialized field of money-handling machine manufacturing. We have endeavored to seamlessly connect "people to people" and "people to money."

We will provide new value as a money circulation specialist on the global stage, and as a company with worldwide operations we will continue to meet the expectations and maintain the trust of people around the world.



Reference Materials – Stock price, PBR, ROE



Stock price trend

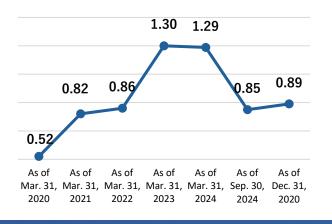




0.89 times (As of Dec.31,2024)

Standard values for sustainable maintenance and improvement

1.0 times or more

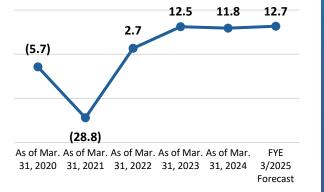


ROE

12.7% (FYE 3/2025 Forecast)

Medium-term management plan targets

8% or more



Reference Materials - Consolidated balance sheet



Assets / liabilities and net assets: +594 million yen

Current assets +767 million yen: Increase in cash and deposits, decrease in inventories

Current liabilities -1,022 million yen: Mainly due to a decrease in accounts payable

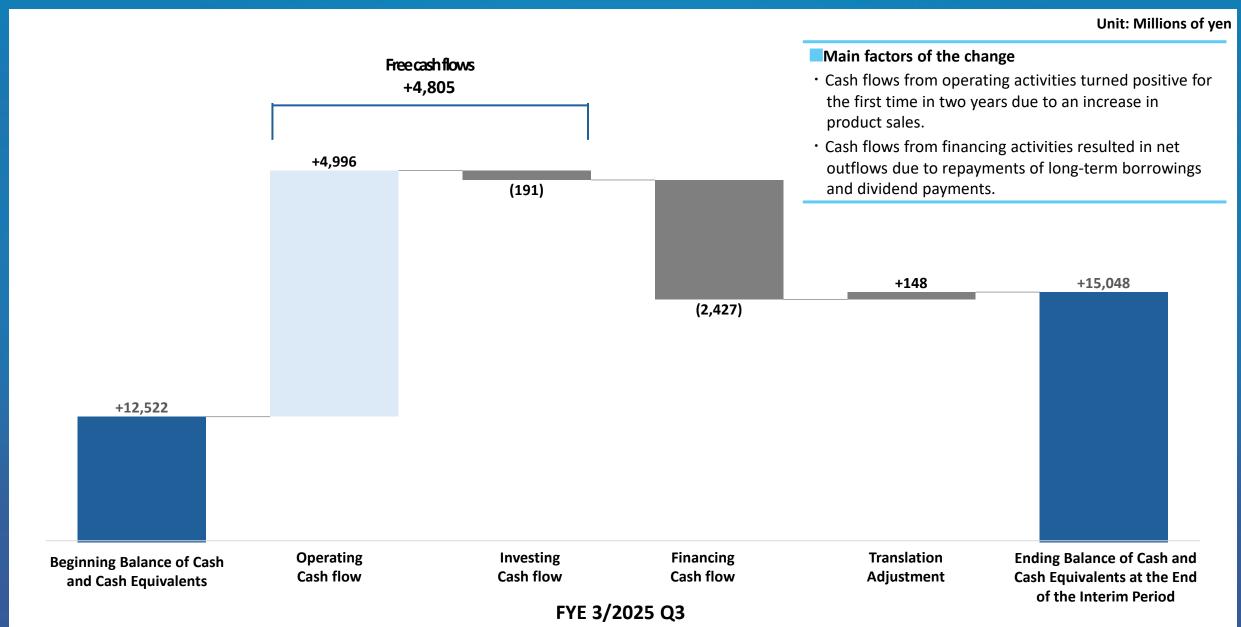
Net assets +1,772 million yen: Increase in retained earnings

Unit: Millions of yo	en	As of Mar. 31, 2023	As of Mar. 31, 2024	As of Dec. 31, 2024	Change
	Cash and deposits, securities	13,711	12,580	15,084	+2,503
	Trade receivables	5,005	7,056	7,638	+582
	Inventories	11,610	19,564	17,412	(2,152)
	Other	1,945	941	775	(166)
Total current	assets	32,273	40,143	40,910	+767
	Property, plant and equipment	3,338	3,950	3,948	(1)
	Intangible assets	143	219	198	(21)
	Investments and other assets	3,025	3,261	3,127	(133)
Total non-cui	rent assets	6,508	7,431	7,274	(156)
	Deferred assets and other	35	123	107	(15)
Total deferre	d assets	35	123	107	(15)
Total assets		38,816	47,698	48,293	+594

Unit: Millions of ye	en	As of Mar. 31,2023	As of Mar. 31,2024	As of Dec. 31,2024	Change
	Trade payables	3,559	4,583	3,042	(1,541)
	Short-term borrowings	600	1,260	1,500	+240
	Other	3,466	3,417	3,695	+278
Total current	liabilities	7,625	9,260	8,238	(1,022)
	Bonds payable, long-term borrowings	3,500	9,540	9,450	(90)
	Other	527	242	177	(64)
Total non-cur	rent liabilities	4,027	9,782	9,627	(154)
Total liabilitie	es	11,653	19,042	17,865	(1,177)
	Share capital	2,220	2,220	2,220	+0
	Capital surplus, retained earnings	24,465	27,335	30,515	+3,179
	Other	477	(900)	(2,307)	(1,407)
Total net asse	ets	27,163	28,655	30,427	+1,772
Total liabilitie	Total liabilities and net assets		47,698	48,293	+594

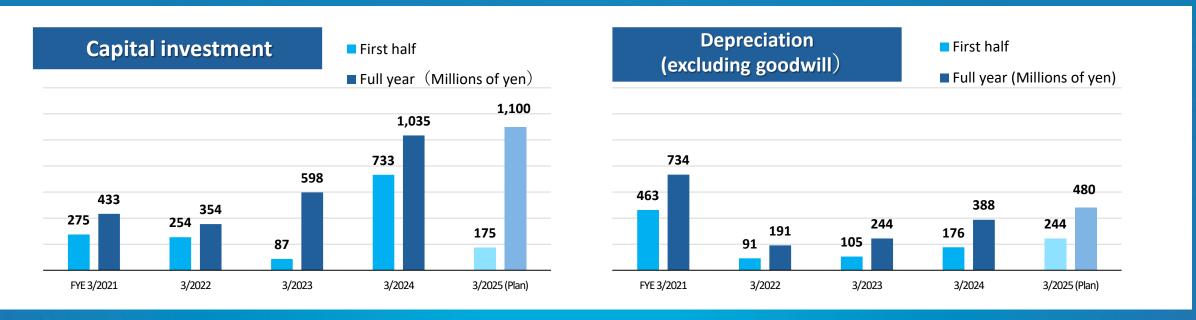
Reference Materials - Status of consolidated cash flows

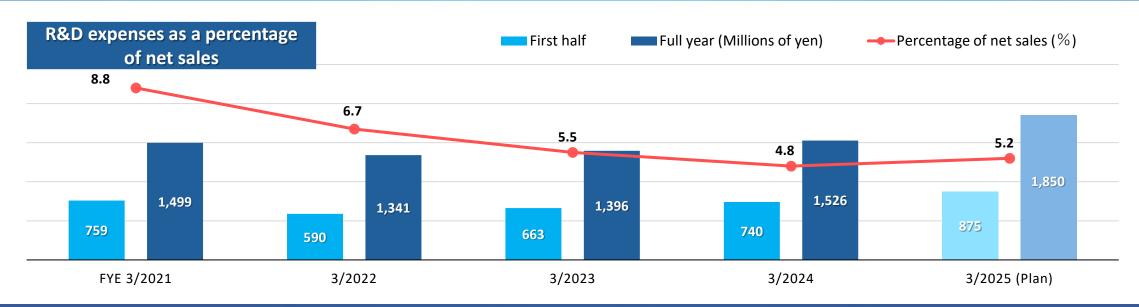




Reference Materials - Capital investment, depreciation, research and development expenses







Reference Materials - Impact of foreign exchange

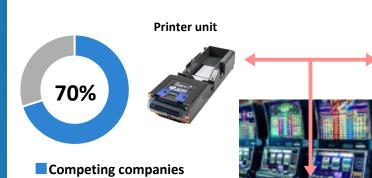


Foreign exchange sensitivity: A weak yen is a positive factor for business performance

Impact of a 1-yen fluctuation (Full year:	Millions of yen)	FYE 3/2021	FYE 3/2022	FYE 3/2023	FYE 3/2024	FYE 3/2025 Forecast
Average rate	USD	106.44 yen	110.37 yen	132.08 yen	141.20 yen	152.28 yen
for the period	EUR	121.95 yen	130.37 yen	138.58 yen	153.20 yen	164.45 yen
	USD	71	87	91	99	115
Net sales	EUR	33	35	48	141.20 yen 153.20 yen 199 359 1433 151.42 yen 163.38 yen 163.38 yen	30
Operating profit	USD	29	30	11	14	52
Operating profit	EUR	4	5	3	3	5
Average rate	USD	110.72 yen	122.41 yen	133.54 yen	151.42 yen	-
at the end of the period	EUR	129.82 yen	136.85 yen	145.76 yen	163.38 yen	_
Non-operating	USD	40	42	40	33	_
income (loss)	EUR	5	4	4	5	_



Global Gaming



Bill validator unit



Global market 60%

- Competing companies
- Crane payment innovations (MEI, Cash Code, Money Control (USA))
- Innovative Technology (UK)

International Commercial





Bill recycling unit



- Competing companies
- Innovative Technology (UK)
- Crane payment innovations
 (MEI, Cash Code, Money Control (USA))

Domestic Commercial



Transact (USA)

· Nanoptix (CAN)





Bill recycling unit







- Competing companies
- · GLORY LTD.
- Takamisawa Cybernetics Co., Ltd.

Equipment for the Amusement Industry

Dedicated smart gaming machine units



Prize POS system



10%

- Competing companies
- Nippon Game Card Corporation
- DAIKOKU DENKI Co., Ltd.
- GLORY NASCA Ltd.

Reference Materials - Topics "Initiatives in the gaming business"



Global Gaming

Strong brand strength in the global gaming market

The JCM Group sells gaming-related equipment and provides various services in the global gaming market, including the Americas and Europe. Currently, it has acquired over 190 gaming licenses in North America and it is one of the few Japanese companies with a strong track record and know-how in the global gaming market.





World's largest gaming show
Global Gaming Expo
Las Vegas



Europe's largest gaming show
International Casino Exhibition
London



Asia's largest gaming show Global Gaming Expo ASIA Macao

The Groups exhibits and introduces its new products and latest technologies at gaming shows every year that attract a wide range of related companies, such as those manufacturing slot machines for casinos and peripheral equipment, and those providing system solutions and services.

Reference Materials - Topics "Initiatives in the commercial business"



International Commercial

Development of the commercial market

The JCM Group has established sales subsidiaries specializing in the commercial business for the purpose of developing the commercial market in North, Central, and South America and expand sales of our products, and it is focusing on aggressive sales proposal activities to make the commercial business into a core business next to the gaming business.



Largest financial and retail trade show in **North America**

National Retail Federation 2025 New York



Financial and retail trade shows in Asia **ASEAN Retail 2024** Singapore



National Retail Federation Asia 2024 Thailand



Financial and retail trade show in South **America FEBRABAN TECH 2024**

Brazil

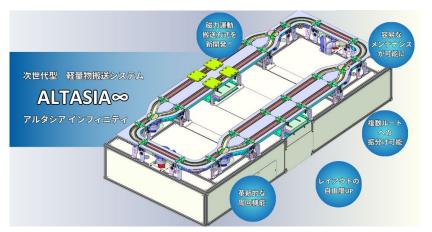
In order to expand our share in the international commercial market, the Group is working to further expand sales channels by participating in trade shows for the financial and retail markets around the world and introducing plenty of its products, including new products, and jointly exhibiting with partner companies.

Reference Materials - Topics "Initiatives related to new business development"



■JCM's new product ALTASIA (ALTASIA Infinity) has been awarded a "GOOD DESIGN AWARD 2024".

GOOD DESIGN AWARD 2024



ALTASIA∞ employs the air and magnetic force transport drive system used in the banknote transport system for pachinko parlors (ALTASIA). While maintaining the advantages of this method, such as energy-efficient operation and highly flexible transport routes, it is adapted to handle heavy loads. This adaption enables its use in a wide range of industries, including food service, retail, logistics, and intra-factory item transport, achieving labor-saving solutions for supply, collection, and transportation tasks.

We are actively progressing specific plans for the marker introduction of this product, including the signing of non-disclosure agreements with several companies.

Our Website: Next-generation Lightweight Material Handling System "ALTASIA ∞"(in Japanese)

GOOD DESIGN AWARD Official Website (in Japanese)

JCM and Osaka International Cancer Institute of Osaka Prefectural Hospital Organization begin joint research.





JCM and Osaka International Cancer Institute begin joint research for "AI-based Decision Support System for Determining the Resection Area of Early-detected Small Lung Cancer". JCM is committed to leveraging the core technologies developed in the field of moneyhandling machines to make contributions across various domains, including the medical field.

News Release: JCM and Osaka International Cancer Institute of Osaka Prefectural Hospital Organization begin joint research. (in Japanese)

Reference Materials - Sustainability initiatives



Environment



For the Group's indicators and targets for climate-related risks and opportunities, we aim to reduce GHG emissions by 30% (compared with fiscal 2018) by fiscal 2025 under Scope 1 and 2.

Results and targets of GHG emissions

(Unit: t-CO₂)

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Fiscal 2018 results (base year)	Targets for Fiscal 2025	Compared with Fiscal 2018 results	Measures for reduction	Fiscal 2021 results (Reference)
1,071	750	(30.0)%	 Deliberation regarding introduction of carbon-neutral city gas Head office relocation to energy-efficient office buildings Deliberation regarding introduction of power from renewable energy sources at the Head office, Tokyo office and the Nagahama Plant Deliberation regarding installation of solar panels at the Nagahama Plant and the Philippines plant 	970

Human capital



The Group's fundamental policy with respect to human capital is for employees to respect each other and demonstrate their individuality as they grow through their work and for the Group to provide opportunities for people to continue to grow through their work. We believe that these will have a positive impact on the home and workplace, and that they will come together, enabling our Group to be one that continually creates value.

As our businesses continue to globalize further, we will focus our human resource strategy efforts on "expanding diversity," "developing core human resources," and "realizing diverse work styles," which have become global standards for human resource strategy.

In its promotion of sustainability, the Group places great importance on human capital, as explained earlier. In implementing the above policies, the Group uses the following indicators. The targets it has set based on these indicators, and the results it has achieved in working toward them, are as indicated below.

Indicators	Scope	Target	Results (fiscal year ended March 31, 2024)
Percentage of new hires that are women	Non-consolidated	30% or higher	38.8%
Percentage of full-time employees that are women	Non-consolidated	20% by 2032	16.6%

Our sustainability initiatives are summarized in our Integrated Report available from our website below.

JCM GLOBAL Integrated Report https://www.jcm-hq.co.jp/en/ir/library/r_annual.html



Japan Cash Machine Co., Ltd. (in Japanese)

https://www.jcm-hq.co.jp

JCM Global (in English)

https://jcmglobal.com



Past financial results materials are also available on our website.

IR Information → IR Library → Financial Results

Inquiries: ir@jcm-hq.co.jp

The performance outlook, strategies, and other forward-looking statements contained in this document are based on the information reasonably available to the Company at the time this document was prepared and on judgments made within the scope of what could be expected under normal circumstances. However, in reality, there is a risk that unforeseen extraordinary circumstances or unexpected results may occur, leading to outcomes different from the performance outlook described in this document. Although we will make every effort to actively disclose information that we believe is important to investors, please refrain from relying solely on the performance outlook in this document for your investment decisions.

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