

Supplementary material on financial results for the nine months ended December 31, 2025

February 2026



JAPAN CASH/MACHINE CO., LTD.

Prime Market/ Securities code: 6418

■ Consolidated Performance Highlights

■ Overview of Consolidated Performance

- Factors of changes in net sales
- Factors of changes in operating profit

■ Overview by Segment

- Global Gaming
- International Commercial
- Domestic Commercial
- Equipment for the Amusement Industry

■ Full-year Consolidated Performance Forecasts

■ Shareholder Returns

■ Medium-Term Management Plan

■ Reference Materials

- Corporate profile
- Company history
- Stock price, PBR, ROE
- Consolidated balance sheet
- Status of consolidated cash flows
- Capital investment, depreciation, research and development expenses
- Impact of foreign exchange
- Market shares
- Topics – Initiatives in each business
- Sustainability initiatives

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■ Net Sales

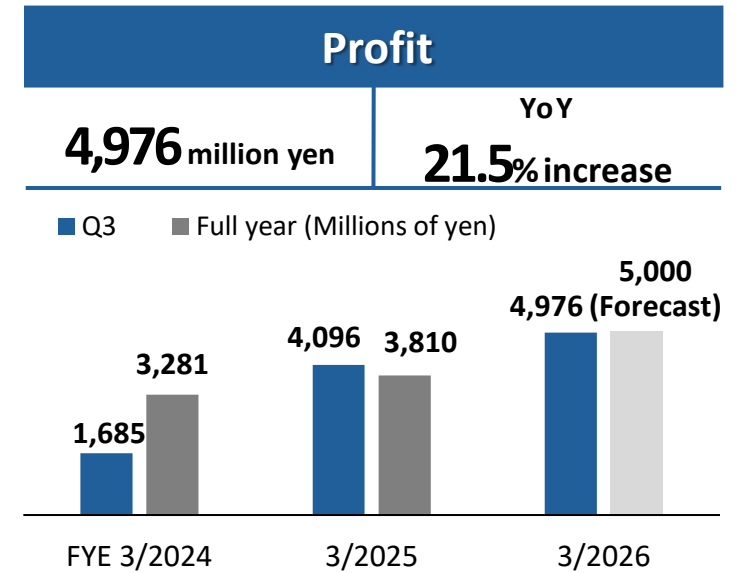
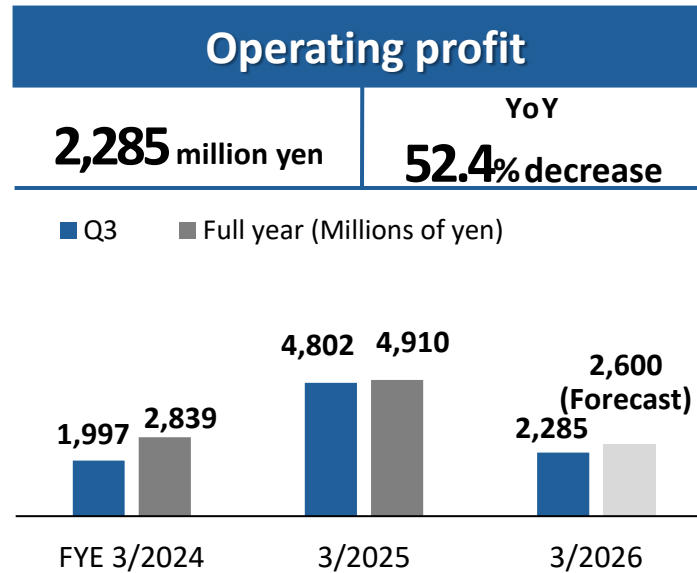
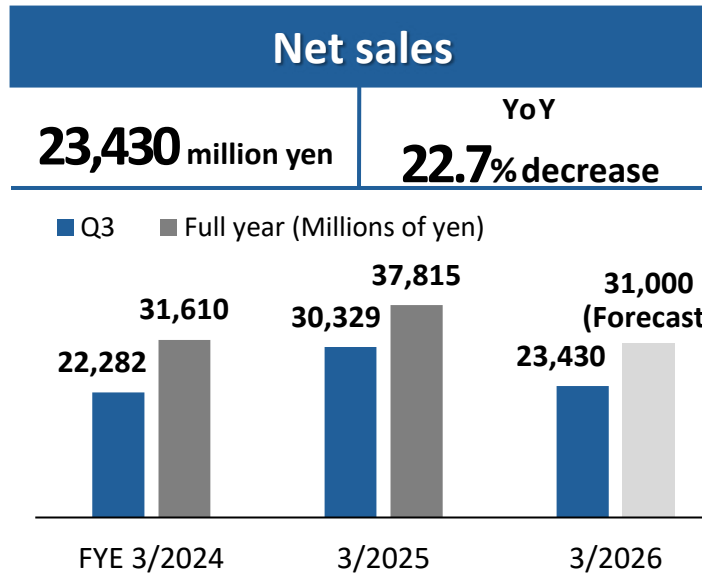
Sales of the Group's core products for the global gaming market in North American remained at a high level. In contrast, overall net sales decreased due to lower sales in the domestic market following a reactionary decline after the issuance of new banknotes.

■ Operating profit

Operating profit decreased due to a decline in sales, as well as decrease in sales of high-margin products.

■ Extraordinary income

A gain on the sale of non-current assets (approximately 3.2 billion yen) was recorded following the sale of real estate in the second quarter.



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Overview of Consolidated Performance for the Nine Months Ended December 31, 2025



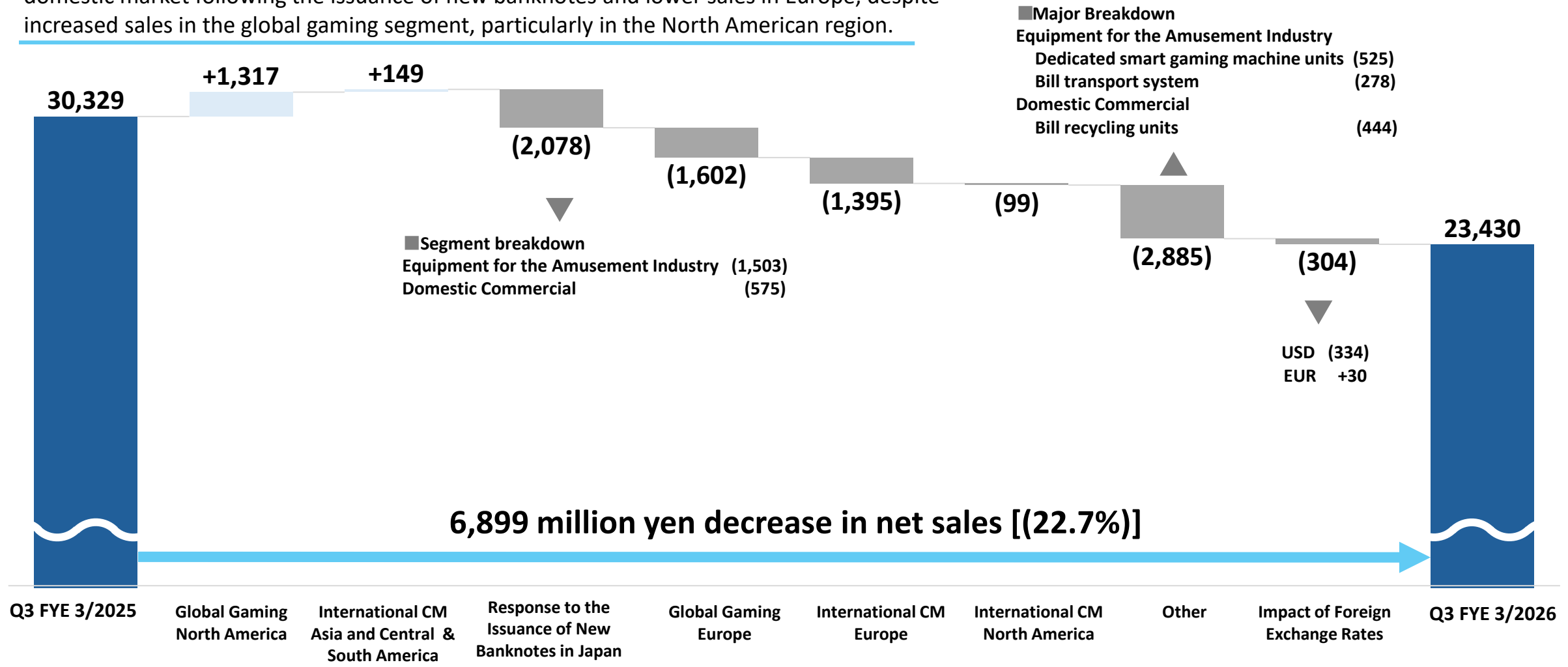
Unit: Millions of yen	Q3 FYE 3/2025		Q3 FYE 3/2026		Year on year	
	Amount	Composition	Amount	Composition	Change	Percentage change
Net sales	30,329	100.0%	23,430	100.0%	(6,899)	(22.7%)
Operating profit	4,802	15.8%	2,285	9.8%	(2,516)	(52.4%)
Ordinary profit	4,936	16.3%	3,111	13.3%	(1,824)	(37.0%)
Profit	4,096	13.5%	4,976	21.2%	+880	+21.5%
Earnings per Share (EPS)	151.36 yen		183.69 yen		+32.33 yen	
Average exchange rates	USD	151.63 yen	147.80 yen		(3.83 yen)	
	EUR	164.70 yen	165.63 yen		+0.93 yen	

Overview of Consolidated Performance - Factors of changes in net sales

Unit: Millions of yen

Main factors of the change

Net sales decreased mainly due to the significant impact of a reactionary decline in the domestic market following the issuance of new banknotes and lower sales in Europe, despite increased sales in the global gaming segment, particularly in the North American region.

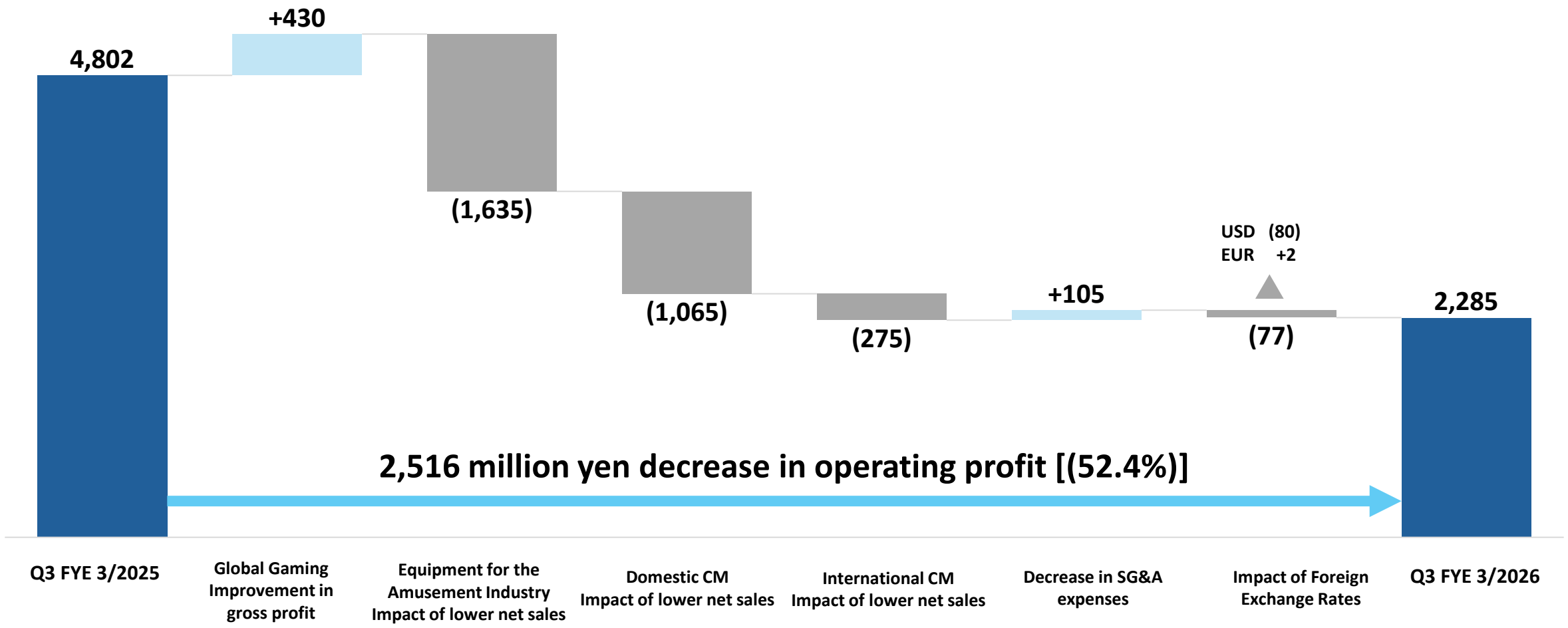


Overview of Consolidated Performance - Factors of changes in operating profit

Unit: Millions of yen

Main factors of the change

- Operating profit decreased mainly due to the significant impact of lower net sales in both the equipment for the amusement industry segment and the domestic commercial segment.



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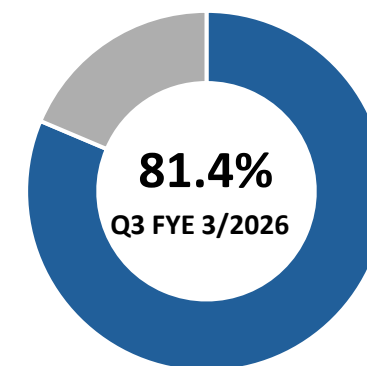
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Unit: Millions of yen	Q2 FYE 3/2025	Q3 FYE 3/2025	Q4 FYE 3/2025	Q1 FYE 3/2026	Q2 FYE 3/2026	Q3 FYE 3/2026
Net sales	11,149	9,076	7,485	7,612	7,161	8,656
Global Gaming	5,904	5,710	5,082	4,937	4,840	6,016
International Commercial	1,720	1,167	1,103	1,037	963	1,270
Domestic Commercial	1,094	892	491	648	532	467
Equipment for the Amusement Industry	2,429	1,304	809	988	826	902
Operating profit	1,837	1,047	107	441	379	1,464
Global Gaming	1,220	1,310	770	1,060	1,154	1,644
International Commercial	(63)	(238)	(155)	(335)	(226)	124
Domestic Commercial	387	176	16	65	22	(83)
Equipment for the Amusement Industry	705	147	(99)	(27)	(131)	132
Adjustments <small>(Corporate-wide expenses not allocated to each reportable segment)</small>	(412)	(348)	(424)	(321)	(438)	(353)

Overseas net sales ratio



(Q3 FYE 3/2025 69.2%)

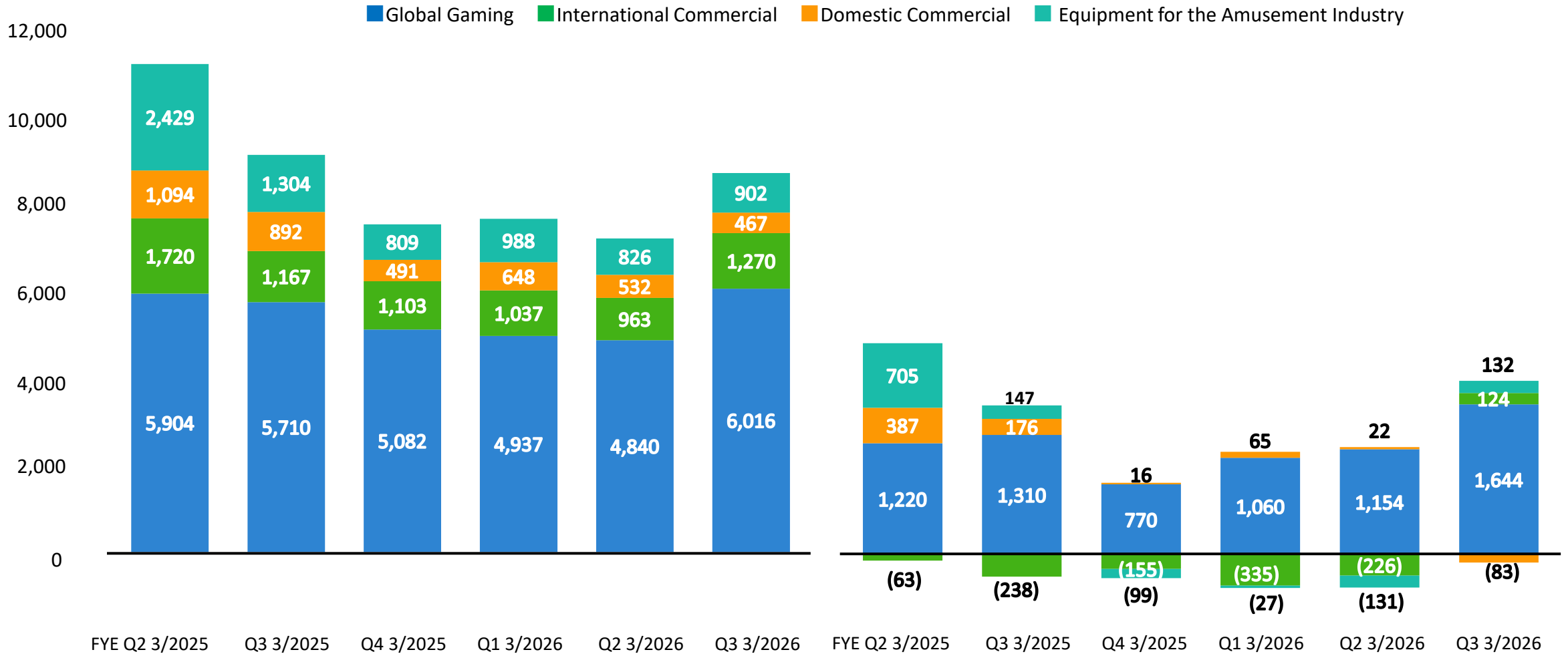
Overview by Segment

Segment Net Sales

Segment Profit

* Excluding adjustments

Unit: Millions of yen





Business overview

The main markets are gaming areas in casino hotels in North America and small gaming venues in Europe.

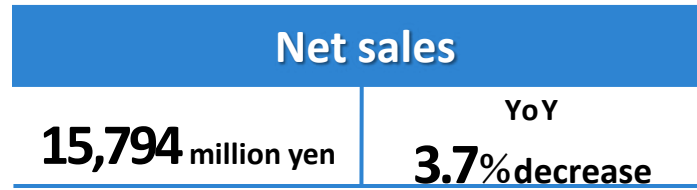
This segment sells bill validator units and printer units for installation in gaming machines, as well as system products that support labor-saving and automation in casino hotels.

Main customers

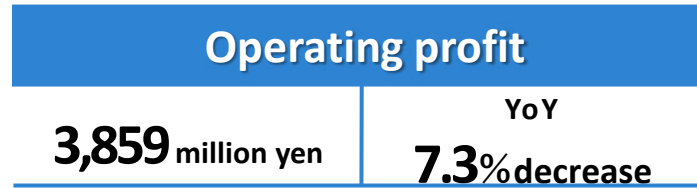
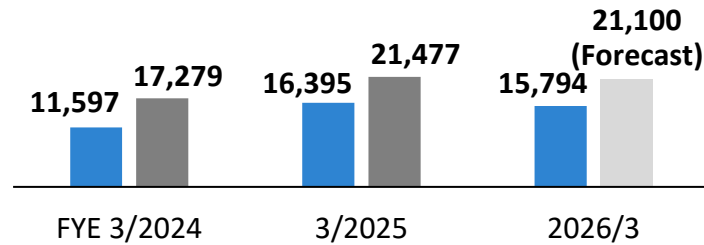
Slot machine manufacturers, casino hotels

Performance overview

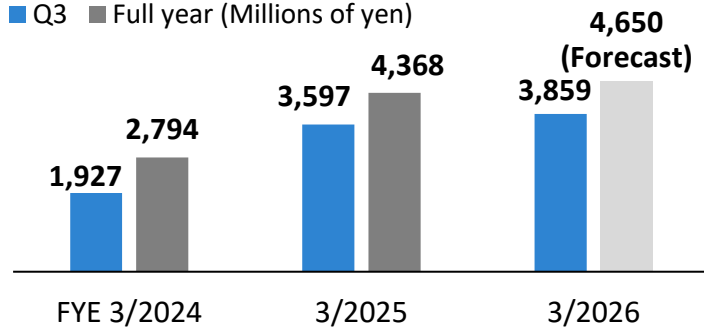
Sales in North America remained at a high level, while sales in Europe declined. At the same time, Increased sales of high-margin products in North America led to improved profitability.



■ Q3 ■ Full year (Millions of yen)



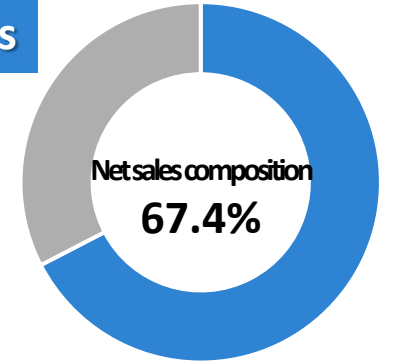
■ Q3 ■ Full year (Millions of yen)



Major products



Printer unit



Bill validator unit



Automated cash collection system for casino hotels



Table game system
(Equipped with bill recycling unit and printer unit)



Business overview

This segment sells bill validator units and bill recycling units for installation in checkout machines and ticket vending machines and other equipment used in the retail, transportation, and financial markets.

Main customers

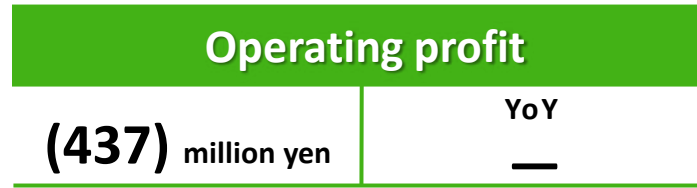
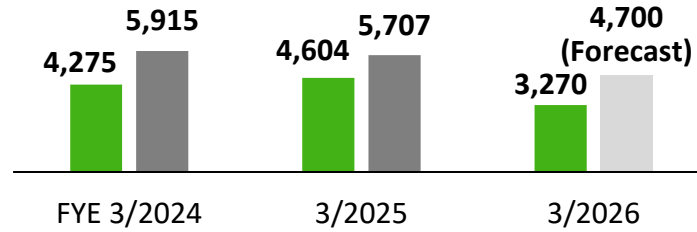
Manufacturers of finished products
(Self-checkout machines, kiosk terminals, etc.)

Performance overview

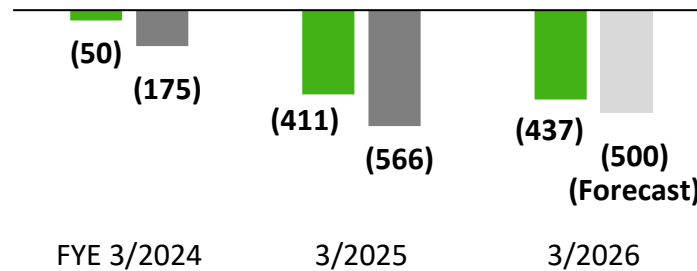
Sales of bill recycling units for the European market decreased, while new market development efforts in Asia and Central and South America have gradually begun to generate results but have yet to make a significant contribution to overall sales.



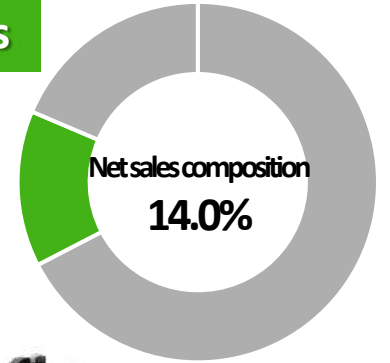
■ Q3 ■ Full year (Millions of yen)



■ Q3 ■ Full year (Millions of yen)



Major products



Bill recycling unit



Automated Cash Register



Bill validator unit



Business overview

This segment sells bill validator units and bill recycling units installed in checkout machines and ticket vending machines, and other devices used in the retail, transportation, and financial markets.

Main customers

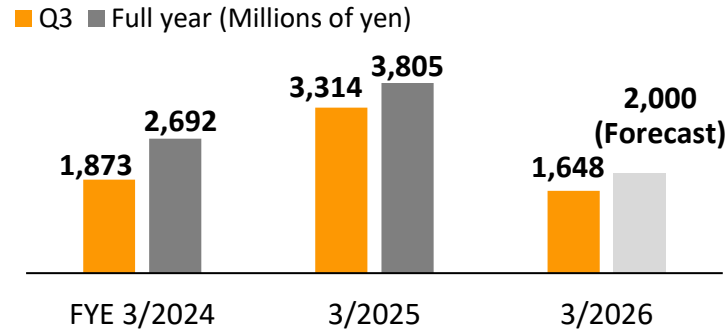
Manufacturers of finished products (Restaurant self-checkout machines, coin-operated parking systems, self-service gas stations, buses, etc.)

Performance overview

Sales of our products decreased due to a reactionary decline following the issuance of the new banknote.

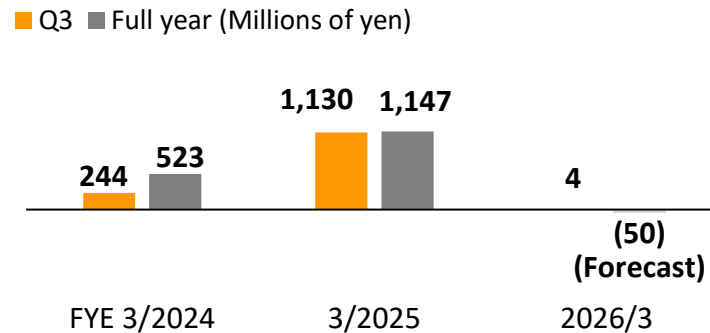
Net sales

1,648 million yen YoY
50.3% decrease

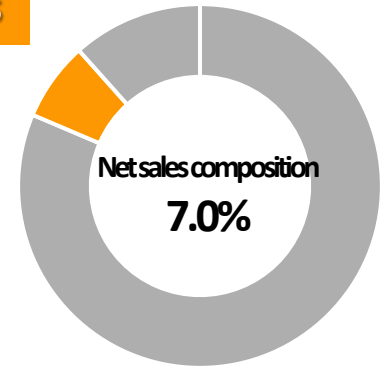


Operating profit

4 million yen YoY
99.6% decrease



Major products



Bill recycling unit



Cash & cashless payment machine



Coin recycling unit



Business overview

This segment sells peripheral equipment for pachinko parlors, including dedicated smart gaming machine units, ball and token rental machines, and automatic token supply systems.

Main customers

Pachinko parlors

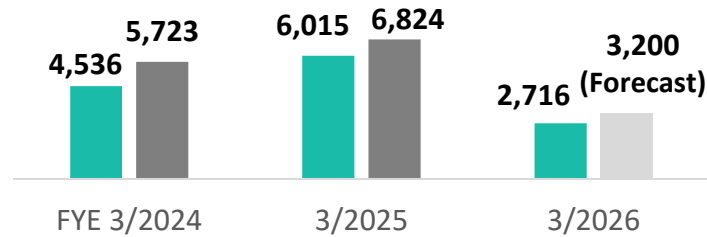
Performance overview

Sales of core products, including dedicated smart gaming machine units, decreased as customers continued to show restrained investment appetite due to a reactionary downturn following the special replacement demand associated with the issuance of new banknotes.

Net sales

2,716 million yen YoY
54.8% decrease

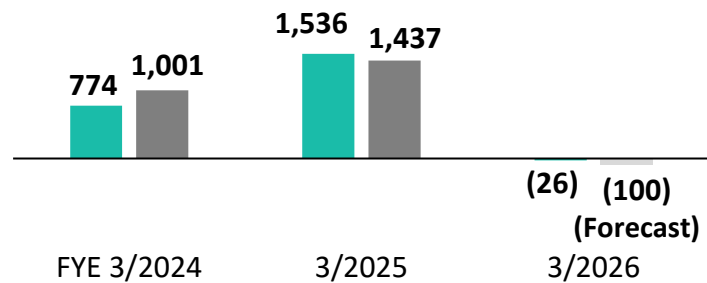
■ Q3 ■ Full year (Millions of yen)



Operating profit

(26) million yen YoY
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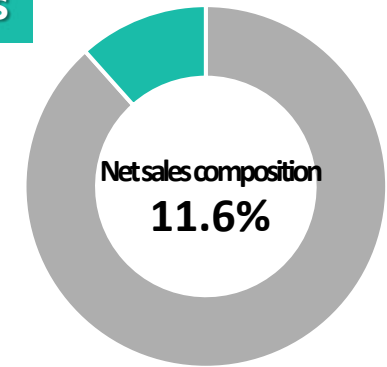
■ Q3 ■ Full year (Millions of yen)



Major products



Prize POS system



Bill transport system



Prize payout machine



Dedicated smart gaming machine unit

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■ Full-year Consolidated Performance Forecast

Full-year net sales are expected to be generally in line with the initial forecast, while profits at each level from operating profit onward are expected to exceed the initial forecast due to increased sales of high-margin products and the impact of foreign exchange fluctuations.

Announced on February 6, 2026

Net sales 31,000 million yen	Operating profit 2,600 million yen	Ordinary profit 3,500 million yen	Profit attributable to owners of parent 5,000 million yen
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■ Outlook by Segment

Global Gaming

North America: Sales expected to increase, supported by a favorable market environment
Europe: Sales expected to decrease, reflecting the impact of economic conditions

International Commercial

Europe: Sales expected to decline due to inventory adjustments by customers
North, Central and South America: Delay in entry into new markets
Asia: Sales to increase driven by higher demand in transportation market

Domestic Commercial

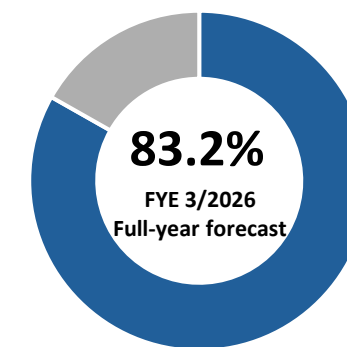
Sales are expected to decrease as demand conditions have yet to recover to previous levels, although the reactionary decline following the issuance of new banknotes is beginning to bottom out.

Equipment for the Amusement Industry

Sales of dedicated units for smart gaming machines are expected to decrease due to the continued impact of the reactionary decline following the issuance of new banknotes and the slow adoption of smart gaming machines, particularly smart pachinko machines.

Unit: Millions of yen	FYE 3/2025			FYE 3/2026			Year-on year Change
	First half	Second half	Full year	First half	Second half forecast	Full year forecast	
Net sales	21,253	16,562	37,815	14,774	16,225	31,000	(6,815)
Global Gaming	10,684	10,792	21,477	9,778	11,321	21,100	(377)
International Commercial	3,436	2,270	5,707	2,000	2,699	4,700	(1,007)
Domestic Commercial	2,422	1,383	3,805	1,180	819	2,000	(1,805)
Equipment for the Amusement Industry	4,710	2,114	6,824	1,814	1,385	3,200	(3,624)
Operating profit	3,755	1,155	4,910	820	1,779	2,600	(2,310)
Global Gaming	2,287	2,080	4,368	2,214	2,435	4,650	+281
International Commercial	(172)	(394)	(566)	(561)	61	(500)	+66
Domestic Commercial	954	193	1,147	87	(137)	(50)	(1,197)
Equipment for the Amusement Industry	1,388	48	1,437	(158)	58	(100)	(1,537)
Adjustments <small>(Corporate-wide expenses not allocated to each reportable segment)</small>	(702)	(772)	(1,475)	(760)	(639)	(1,400)	+75

Overseas net sales ratio



(FYE 3/2025 full year 71.7%)

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Forecast of Year-end Dividend for the Fiscal Year Ending March 31, 2026

Year-end dividend: 20 yen per share

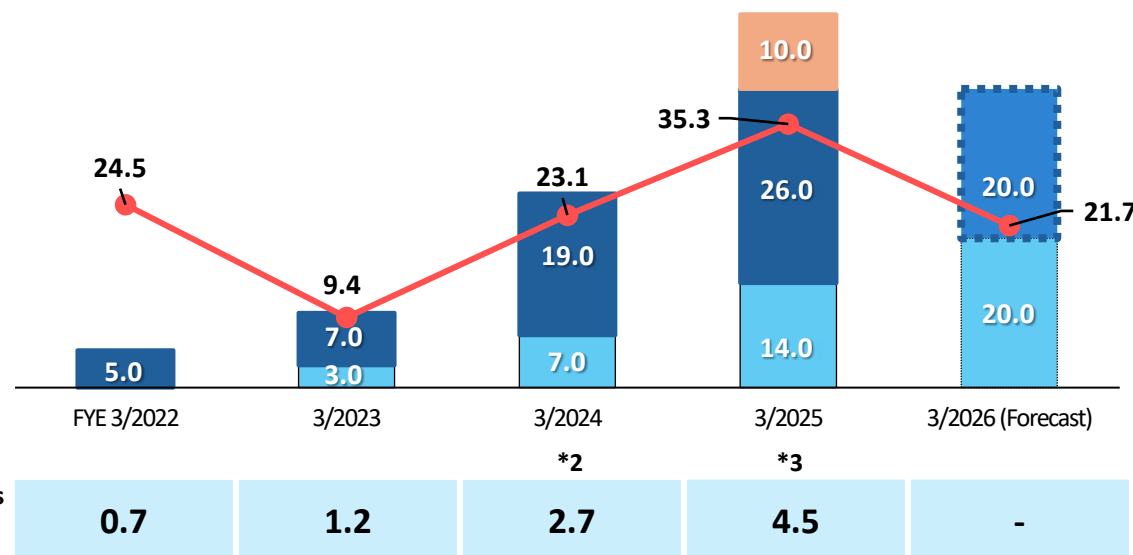
Annual dividend: 40 yen per share (Interim ordinary dividend: 20 yen per share, Year-end ordinary dividend: 20 yen per share (forecast))

Dividend policy

Continue performance-linked shareholder returns

- Dividend payout ratio (consolidated): 30% or more *1
- Ratio of dividends to net assets (consolidated): 2.0% or more

Interim dividend (Yen) Yen-end dividend (Yen) Commemorative dividend (Yen) Dividend payout ratio (%)



*1 May be determined excluding the impact of very short-term profit fluctuation factors.

*2 Purchased treasury shares (1.9 billion yen) in February 2024.

*3 Purchased treasury shares (1.5 billion yen) in May 2024.

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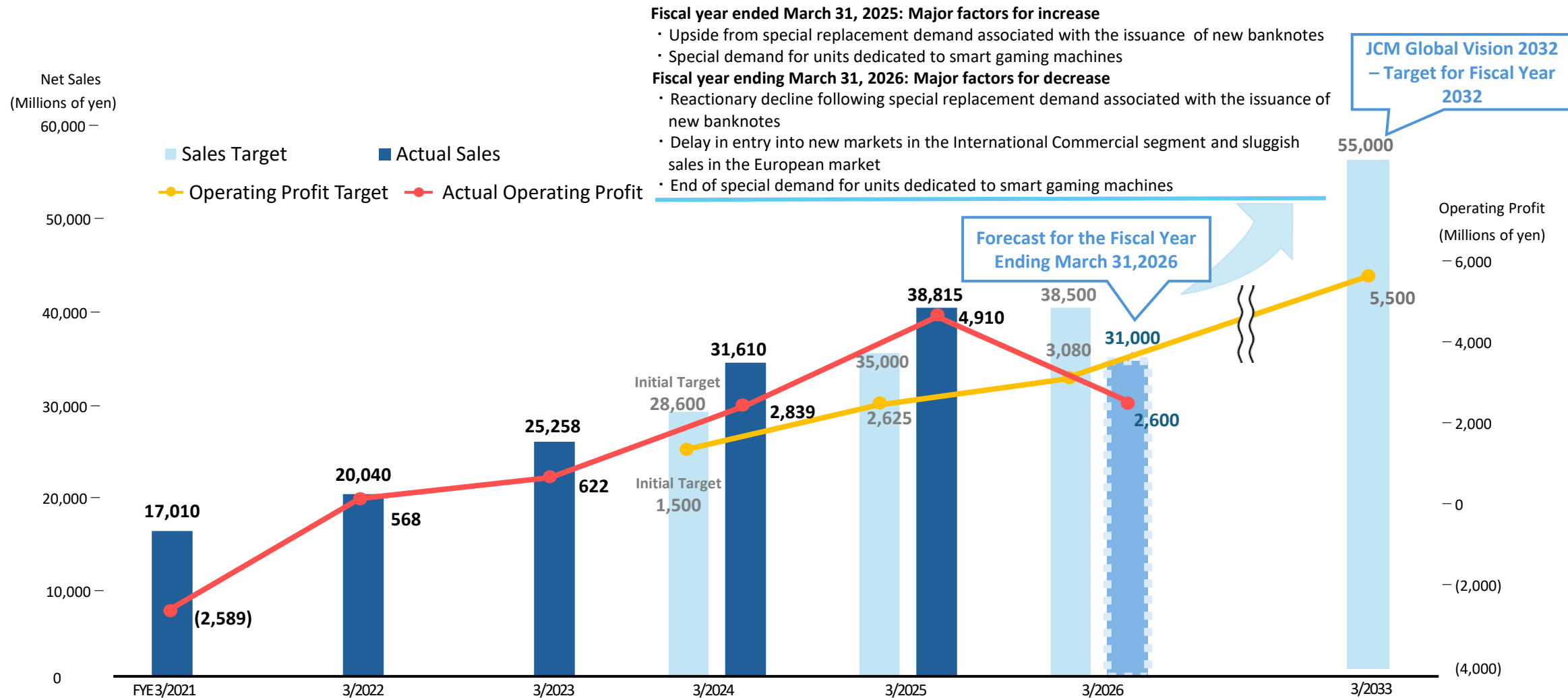
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Medium-Term Management Plan “JCM Global Vision 2032” (Fiscal Years 2023–2025)

The Company is currently reviewing the plan. Once finalized, the revised plan will be announced in a timely manner.



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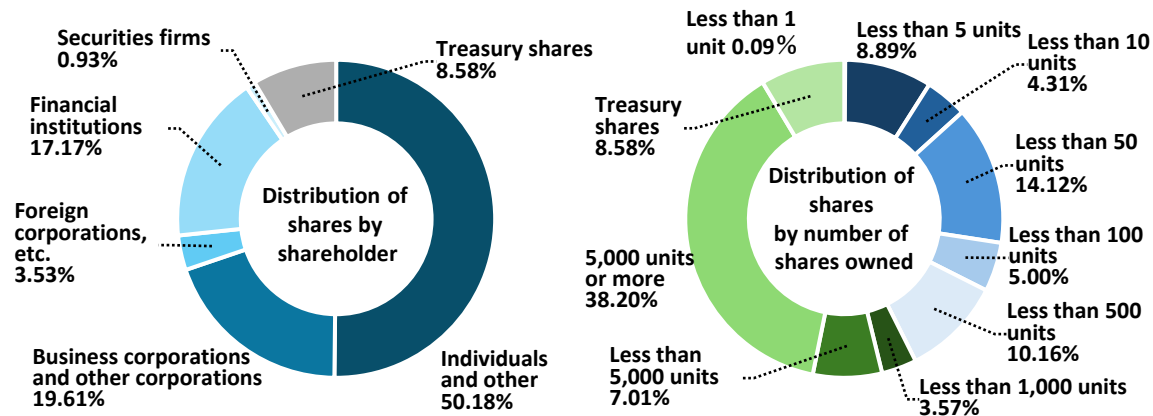
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Name	Japan Cash Machine Co., Ltd.
Established	January 11, 1955
President	Yojiro Kamihigashi President and Representative Director
Head Office	Parks South Square 2-11-18 Nambanaka, Naniwa-ku, Osaka City

Listing section	Prime Market of Tokyo Stock Exchange
Number of employees	570 (As of March 31, 2025)
Share capital	2,220.31 million yen (As of March 31, 2025)
Offices	Head Office (Naniwa-ku, Osaka City), Tokyo Office (Minato-ku, Tokyo), Nagahama Plant (Nagahama City, Shiga)
Overseas bases	USA (Las Vegas, Dallas), Brazil, Germany, Thailand, Philippines

Status of shares (As of September 30, 2025)

Total number of authorized shares	118,000,000 shares	Number of shares constituting one unit	100 shares
Total number of issued shares	29,672,651 shares	Number of shareholders	24,622



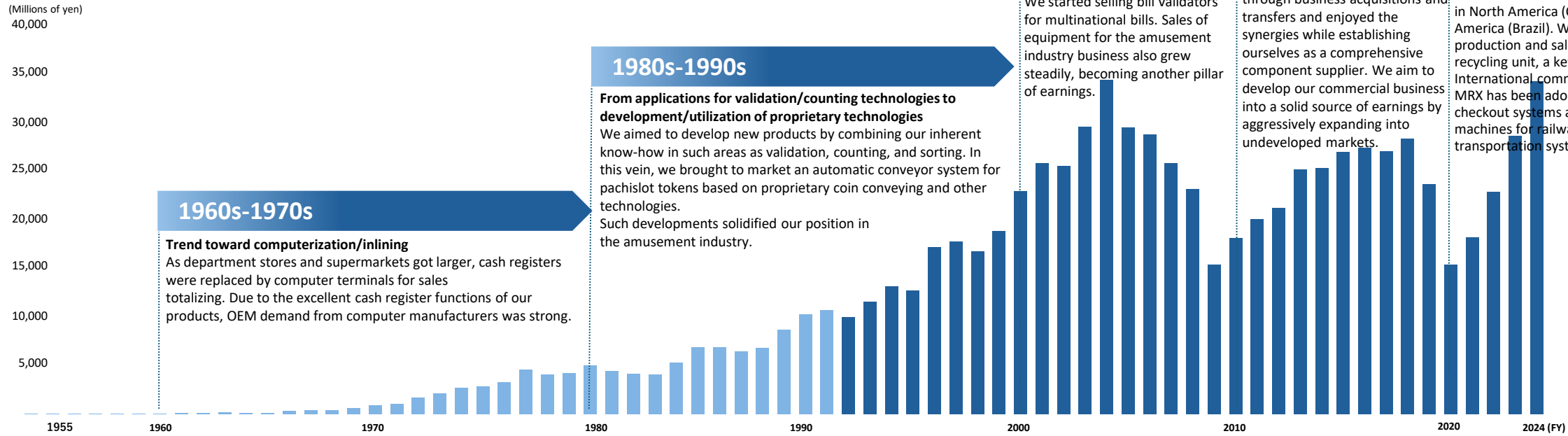
Shareholder name	Contribution in the Company	
	Number of shares held (Thousands of shares)	Percentage of shares held (%)
Johto Investment and Development Inc.	4,661	17.18
The Master Trust Bank of Japan, Ltd. (Trust Account)	2,996	11.05
Yojiro Kamihigashi	1,466	5.41
Yoshiko Kamihigashi	638	2.35
Resona Bank, Limited	563	2.08
Japan Cash Machine Employee Stock Ownership Association	504	1.86
Sumitomo Mitsui Banking Corporation	503	1.86
Custody Bank of Japan, Ltd. (Trust Account)	442	1.63
Totor Engineering Co., Ltd.	432	1.59
Nippon Life Insurance Company	403	1.49

(Notes) 1. Although the Company holds 2,545,490 treasury shares (As of September 30, 2025), it is excluded from the list of major shareholders above.
2. The percentage of shares held has been calculated by deducting treasury shares.

Our History

Since our establishment in 1955, we have engaged in the highly specialized field of money-handling machine manufacturing. We have endeavored to seamlessly connect “people to people” and “people to money.” We will provide new value as a money circulation specialist on the global stage, and as a company with worldwide operations we will continue to meet the expectations and maintain the trust of people around the world.

Trends in net sales ■ Non-consolidated net sales ■ Consolidated net sales



1960s-1970s
Trend toward computerization/inlining
 As department stores and supermarkets got larger, cash registers were replaced by computer terminals for sales totalizing. Due to the excellent cash register functions of our products, OEM demand from computer manufacturers was strong.

1980s-1990s
From applications for validation/counting technologies to development/utilization of proprietary technologies
 We aimed to develop new products by combining our inherent know-how in such areas as validation, counting, and sorting. In this vein, we brought to market an automatic conveyor system for pachislot tokens based on proprietary coin conveying and other technologies. Such developments solidified our position in the amusement industry.

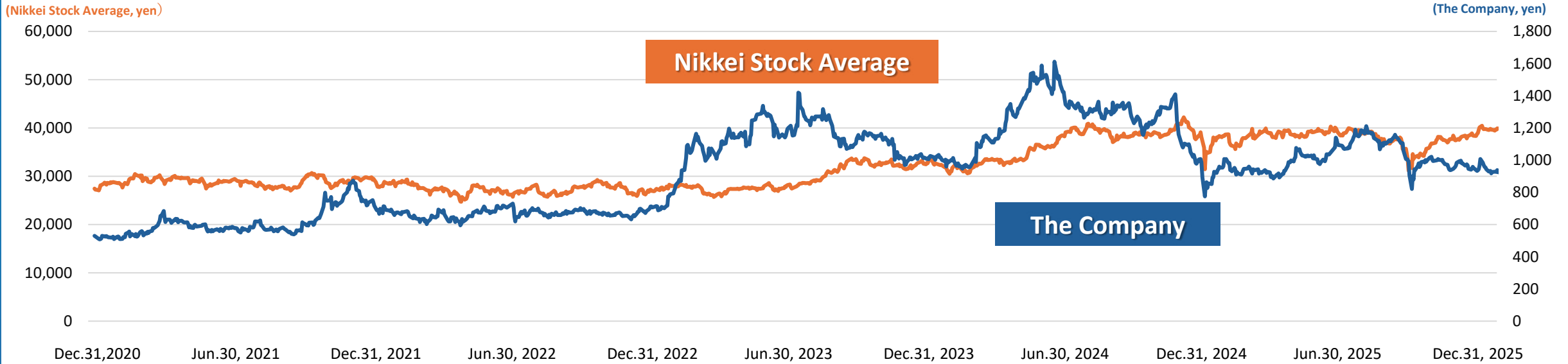
2000s
Development of the money-handling machine business in Western markets/Response to the need for amusement industry-related equipment
 We started selling bill validators for multinational bills. Sales of equipment for the amusement industry business also grew steadily, becoming another pillar of earnings.

2010s
Pursuing core validation and transportation technologies to lead advanced technological innovation
 In our Global Gaming and Equipment for the Amusement Industry businesses, we have leveraged the products, markets, customers, and assets acquired through business acquisitions and transfers and enjoyed the synergies while establishing ourselves as a comprehensive component supplier. We aim to develop our commercial business into a solid source of earnings by aggressively expanding into undeveloped markets.

2020 onward
In pursuit of commercial business expansion, new subsidiaries were established to actively grow the business and develop it into a core source of earnings.
 To establish an optimal production structure, we set up a new manufacturing subsidiary (plant) in the Philippines. In addition, with the aim of making our Commercial Business a second core business following Gaming, we established new sales subsidiaries in North America (Chicago) and South America (Brazil). We also launched production and sales of the MRX bill recycling unit, a key product for the International commercial market. The MRX has been adopted in self-checkout systems and ticket vending machines for railways and other transportation systems worldwide.

1955	1959	1981	1988	1999	2010	2014	2020	2022
Company established	Started manufacturing cash registers	Started manufacturing bill validators	Established a subsidiary in USA	Established a subsidiary in Europe	Started operations at the newly established Tokyo office	Acquired and included a manufacturing and sales company of printer units for gaming markets as a subsidiary	Established a manufacturing subsidiary in the Philippines	Established subsidiaries in the USA and Brazil

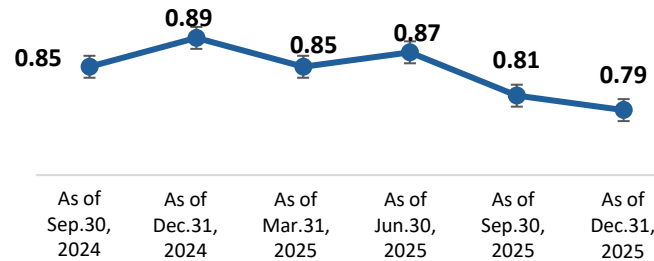
Stock price trend



PBR

0.79 times (As of Dec.31,2025)

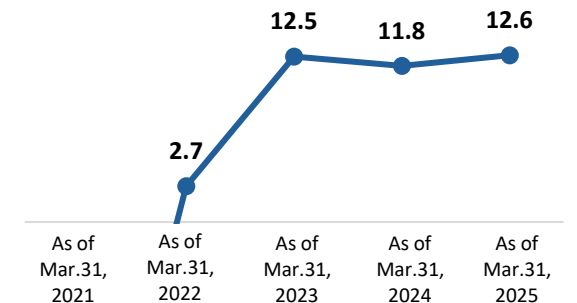
Standard values for sustainable maintenance and improvement
1.0 times or more



ROE

12.6% (As of Mar.31,2025)

Medium-term management plan targets
8% or more



■ Assets, liabilities and net assets: +854 million yen

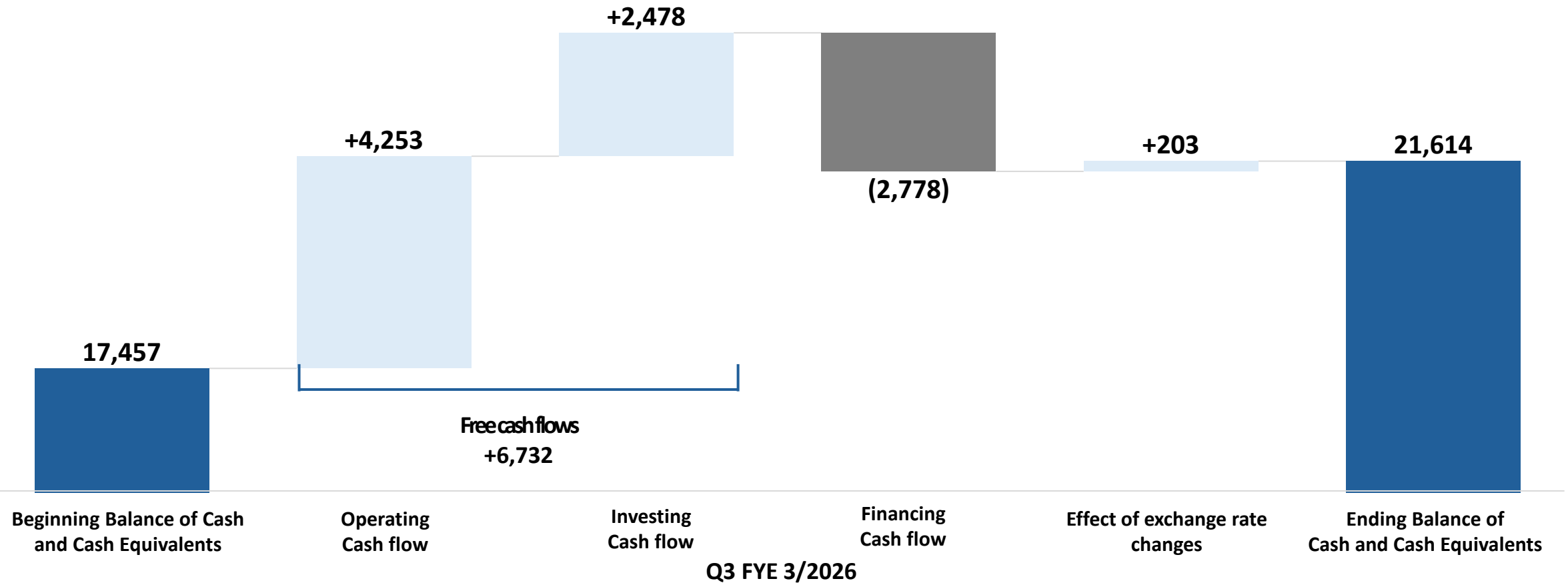
- Current assets +1,255 million yen: Increase in cash and deposits, and securities
- Property, plant and equipment -1,515 million yen: Decrease due to the sale of the Tokyo Head Office building
- Net assets +3,100 million yen: Increase in retained earnings

Unit: Millions of yen		As of Mar. 31,2025	As of Sep. 30,2025	As of Dec. 31,2025	Change from Previous FY-end
Current assets	Cash and deposits, securities	17,497	21,665	22,408	+4,911
	Trade receivables	6,068	4,934	5,491	(576)
	Inventories	17,061	14,613	13,663	(3,398)
	Other	838	895	1,157	+318
Total current assets		41,465	42,108	42,721	+1,255
Non-current assets	Property, plant and equipment	4,080	2,466	2,565	(1,515)
	Intangible assets	195	189	177	(18)
	Investments and other assets	3,540	4,858	4,689	+1,148
Total non-current assets		7,816	7,514	7,431	(385)
Deferred assets	Deferred assets and other	102	91	86	(15)
	Total deferred assets		102	91	86
Total assets		49,385	49,715	50,240	+854

Unit: Millions of yen		As of Mar. 31,2025	As of Sep. 30,2025	As of Dec. 31,2025	Change from Previous FY-end
Current liabilities	Trade payables	2,201	1,365	1,104	(1,097)
	Short-term borrowings	1,500	1,500	1,200	(300)
	Other	4,366	4,539	4,181	(185)
Total current liabilities		8,068	7,404	6,485	(1,583)
Non-current liabilities	Bonds, payable, long-term borrowings	9,120	8,370	8,250	(870)
	Other	165	312	373	+208
Total non-current liabilities		9,285	8,682	8,623	(661)
Total liabilities		17,354	16,087	15,108	(2,245)
Equity	Share capital	2,220	2,220	2,220	-
	Capital surplus, retained earnings	30,229	32,489	33,635	+3,405
	Other	(419)	(1,082)	(724)	(305)
Total net assets		32,031	33,627	35,131	+3,100
Total liabilities and net assets		49,385	49,715	50,240	+854

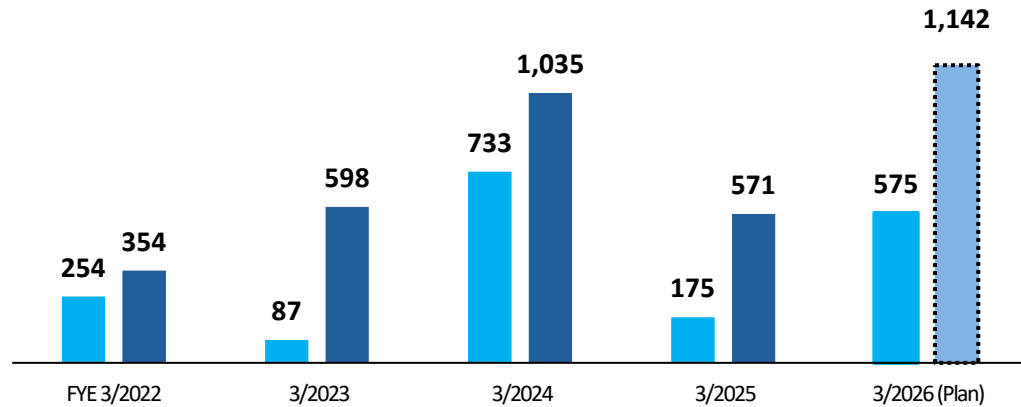
Main factors of the change

- Cash flows from operating activities increased due to efforts to improve production and sales efficiency and progress in inventory reduction.
- Cash flows from investing activities increased due to proceeds from the sale of property, plant and equipment.
- Cash flows from financing activities resulted in net outflows due to repayments of long-term borrowings and dividend payments.



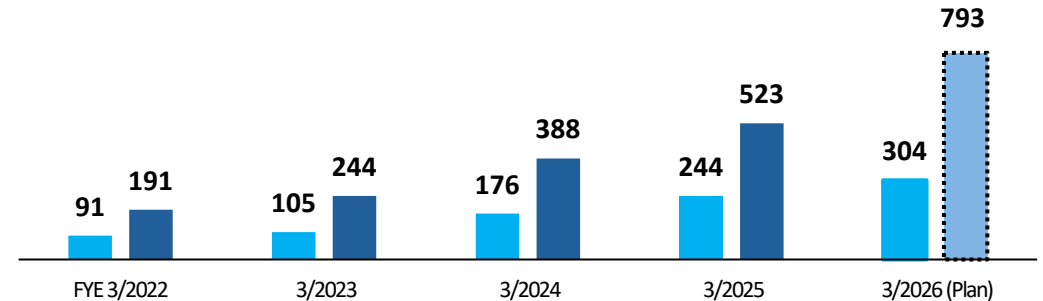
Capital investment

■ First half ■ Full year (Millions of yen)



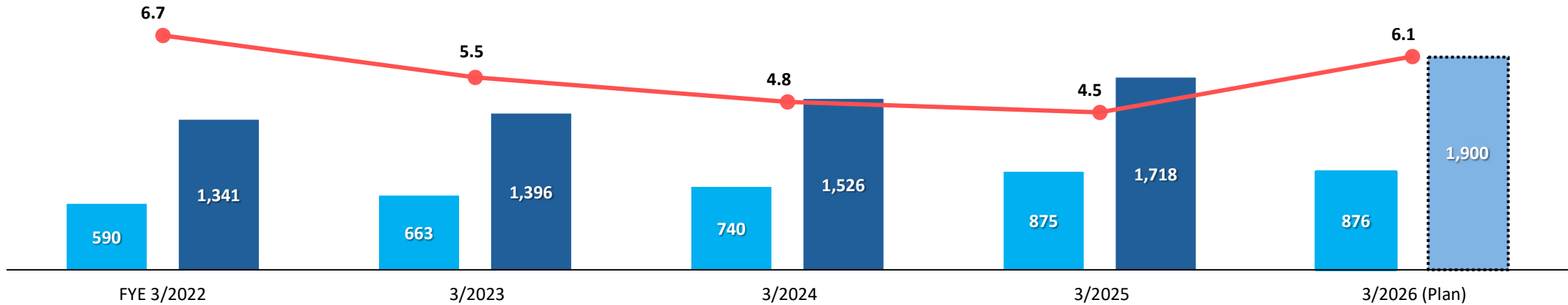
Depreciation (excluding goodwill)

■ First half ■ Full year (Millions of yen)



R&D expenses as a percentage of net sales

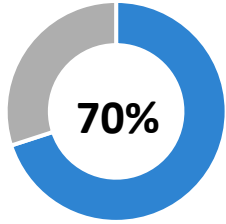
■ First half ■ Full year (Millions of yen) ● Percentage of net sales (%)



■ **Foreign exchange sensitivity:** A weak yen is a positive factor for business performance

Impact of a 1-yen fluctuation (Full year: Millions of yen)		FYE 3/2022	FYE 3/2023	FYE 3/2024	FYE 3/2025	Q3 FYE 3/2026
Average rate for the period	USD	110.37 yen	132.08 yen	141.20 yen	152.28 yen	147.80 yen
	EUR	130.37 yen	138.58 yen	153.20 yen	164.45 yen	165.63 yen
Net sales	USD	87	91	99	149	116
	EUR	35	48	59	65	35
Operating profit	USD	30	11	14	37	35
	EUR	5	3	3	6	3
Average rate at the end of the period	USD	122.41 yen	133.54 yen	151.42 yen	149.53 yen	156.53 yen
	EUR	136.85 yen	145.76 yen	163.38 yen	162.09 yen	184.31 yen
Non-operating income (loss)	USD	42	40	33	37	51
	EUR	4	4	5	4	6

Global Gaming

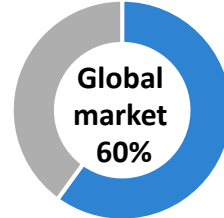


- Competing companies**
- Transact (USA)
 - Nanoptix (CAN)

Printer unit



Bill validator unit



- Competing companies**
- Crane payment innovations (MEI, Cash Code, Money Control (USA))
 - Innovative Technology (UK)



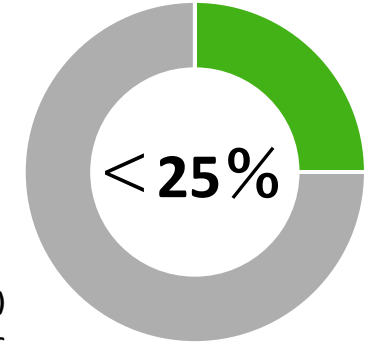
International Commercial



Bill recycling unit



- Competing companies**
- Innovative Technology (UK)
 - Crane payment innovations (MEI, Cash Code, Money Control (USA))



Domestic Commercial



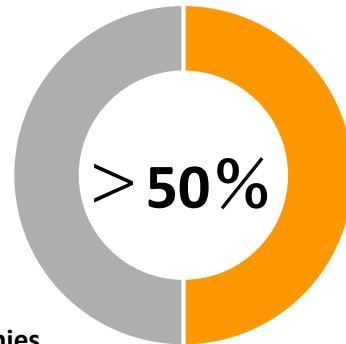
Bill recycling unit



Coin recycling unit



- Competing companies**
- GLORY LTD.
 - Takamisawa Cybernetics Co., Ltd.



Equipment for the Amusement Industry

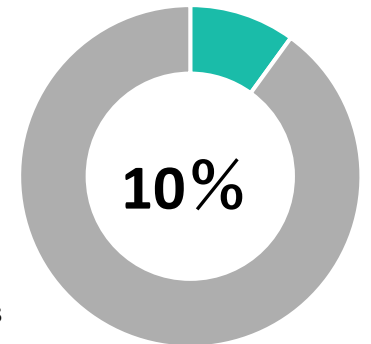
Dedicated smart gaming machine units



Prize POS system



- Competing companies**
- Nippon Game Card Corporation
 - DAIKOKU DENKI Co., Ltd.
 - GLORY NASCA Ltd.



Global Gaming

■ Strong brand strength in the global gaming market

The JCM Group sells gaming-related equipment and provides various services in the global gaming market, including the Americas and Europe. Currently, it has acquired over 190 gaming licenses in North America and it is one of the few Japanese companies with a strong track record and know-how in the global gaming market.

■ The Groups exhibits and introduces its new products and latest technologies at gaming shows every year that attract a wide range of related companies, such as those manufacturing slot machines for casino hotels and peripheral equipment, and those providing system solutions and services.

This year, our product “ICB ASAP®” was awarded first place in the “Best Productivity-Enhancement Technology” category.



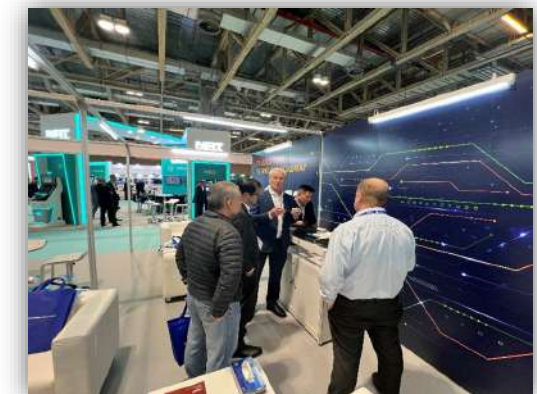
World's largest gaming show
Global Gaming Expo
Las Vegas



**Automated cash collection system
for casino hotels**
“ICB ASAP®”



Europe's largest gaming show
International Casino Exhibition
Barcelona



Asia's largest gaming show
Global Gaming Expo ASIA
Macao

International Commercial

■ Development of the commercial market

The JCM Group has established sales subsidiaries specializing in the commercial business for the purpose of developing the commercial market in North, Central, and South America and expand sales of our products, and it is focusing on aggressive sales proposal activities to make the commercial business into a core business next to the gaming business.

- In order to expand our share in the international commercial market, the Group is working to further expand sales channels by participating in trade shows for the financial and retail markets around the world and introducing plenty of its products, including new products, and jointly exhibiting with partner companies.



Largest retail trade shows in Europe
Euro CIS
Germany



Largest financial and retail trade show in North America
National Retail Federation
New York



Largest retail trade show in North America
NACS Show
Las Vegas



Financial and retail trade show in South America
FEBRABAN TECH
Brazil

Environment



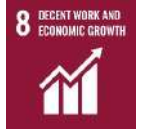
For the Group's indicators and targets for climate-related risks and opportunities, we aim to reduce GHG emissions by 51% (compared with fiscal 2018) by fiscal 2030 under Scope 1 and 2.

Results and targets of GHG emissions

(Unit: t-CO₂e)

Targets for Fiscal 2030	Compared with Fiscal 2018 results	Measures for reduction	Fiscal 2024 results (Reference)
642	(51.0%)	① Continued introduction of energy-efficient equipment ② Full transition of company vehicles to eco-friendly vehicles (hybrid vehicles, electric vehicles, etc.) ③ Transition to renewable electricity at domestic and overseas sites ④ Phased utilization of environmental value certificates at domestic and overseas sites	996

Human capital



The Group's fundamental policy with respect to human capital is for employees to respect each other and demonstrate their individuality as they grow through their work and for the Group to provide opportunities for people to continue to grow through their work. We believe that these will have a positive impact on the home and workplace, and that they will come together, enabling our Group to be one that continually creates value.

As our businesses continue to globalize further, we will focus our human resource strategy efforts on "expanding diversity," "developing core human resources," and "realizing diverse work styles," which have become global standards for human resource strategy.

In its promotion of sustainability, the Group places great importance on human capital, as explained earlier. In implementing the above policies, the Group uses the following indicators. The targets it has set based on these indicators, and the results it has achieved in working toward them, are as indicated below.

Indicators	Scope	Target	Results (fiscal year ended March 31, 2025)
Percentage of new hires that are women	Non-consolidated	30% or higher	52.8%
Percentage of full-time employees that are women	Non-consolidated	20% by 2032	18.2%

Our sustainability initiatives are summarized in our Integrated Report available from our website below.

JCM GLOBAL Integrated Report https://www.jcm-hq.co.jp/en/ir/library/r_annual.html

Japan Cash Machine Co., Ltd. (in Japanese)

<https://www.jcm-hq.co.jp>

JCM Global (in English)

<https://jcmglobal.com>



Past financial results materials are also available on our website.

IR Information → IR Library → Financial Results

Inquiries: ir@jcm-hq.co.jp

The performance outlook, strategies, and other forward-looking statements contained in this document are based on the information reasonably available to the Company at the time this document was prepared and on judgments made within the scope of what could be expected under normal circumstances. However, in reality, there is a risk that unforeseen extraordinary circumstances or unexpected results may occur, leading to outcomes different from the performance outlook described in this document. Although we will make every effort to actively disclose information that we believe is important to investors, please refrain from relying solely on the performance outlook in this document for your investment decisions.

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