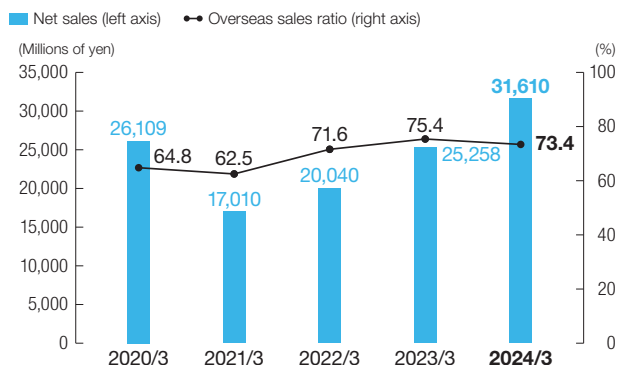


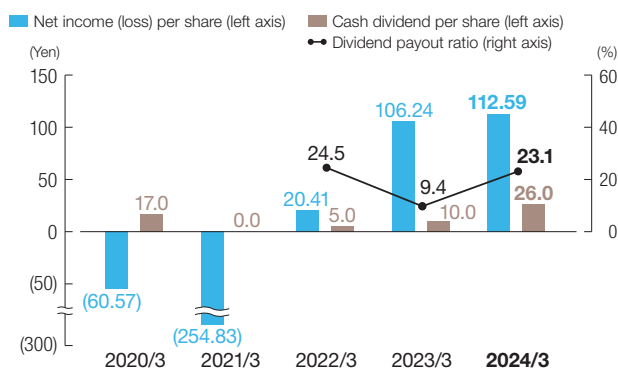
Major Financial Highlights

Net sales/Overseas sales ratio



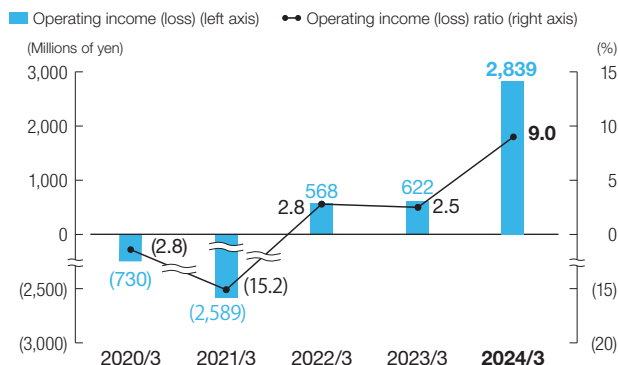
In particular, product sales in the Global Gaming and Equipment for the Amusement Industry segments were strong, resulting in net sales increasing significantly by 25.1% compared with the same period last year. Additionally, the overseas sales ratio was heavily impacted by domestic reprinting demand, decreasing 2 percentage points to 73.4%, but the Company is still maintaining its business foundation in the global market.

Net income (loss) per share/Cash dividend per share/Dividend payout ratio



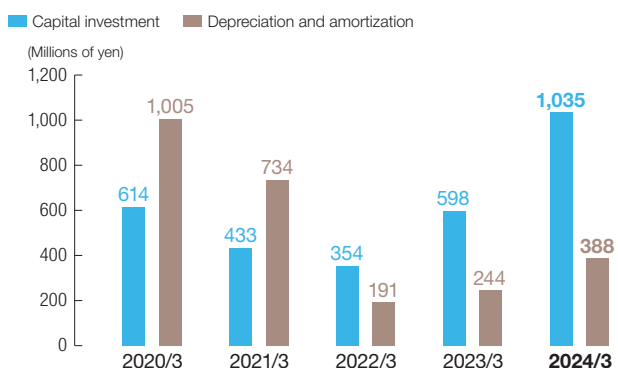
In accordance with the basic policy on profit distribution, the Company set the year-end dividend at 19 yen per share, which, together with the interim dividend, made for an annual dividend of 26 yen. The Company also acquired 1,966 million yen of its own shares with the aim of strengthening shareholder returns and improving capital efficiency.

Operating income (loss)/Operating income (loss) ratio



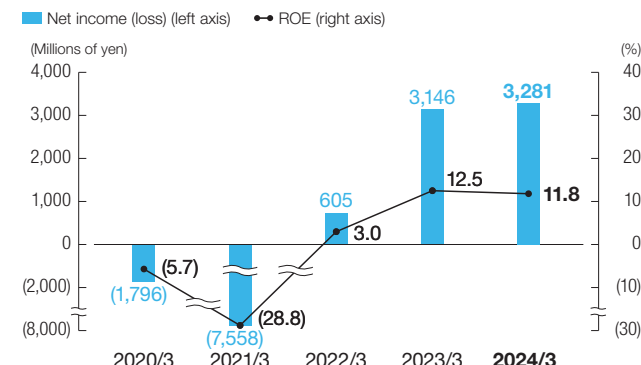
In the fiscal year ended March 31, 2024, the semiconductor shortage also eased, resulting in higher net sales, as well as increased sales of profitable products in the Domestic Commercial and Equipment for the Amusement Industry segments. As a result, the Company recorded a significant increase in operating profit compared with the same period last year.

Capital investment/Depreciation and amortization



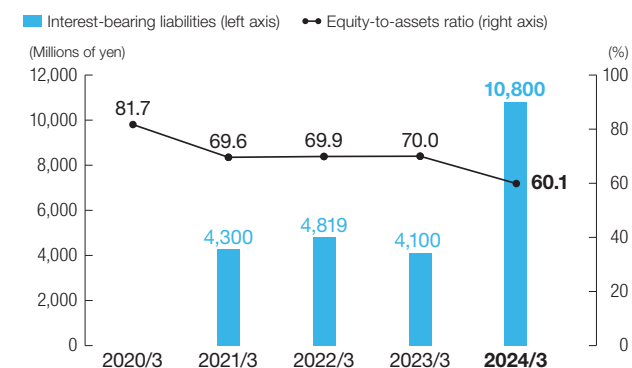
With regard to capital investment, the Company places emphasis on product and R&D areas where long-term growth is expected, while also making capital investments to streamline operations and improve product reliability. For the fiscal year ended March 2024, the Company implemented R&D and capital investments focused on product and R&D areas where it expects long-term growth, such as developing new markets and creating new businesses, resulting in an increase in capital investments compared with the same period last year.

Net income (loss) attributable to owners of the parent/ROE



In the fiscal year ended March 31, 2023, non-operating income had a significant impact, but in the fiscal year ended March 31, 2024, the Company realized an increase in net income due to higher revenues and profits from its core business. As a result, ROE was 11.8%, and the Company has maintained a stable earnings base.

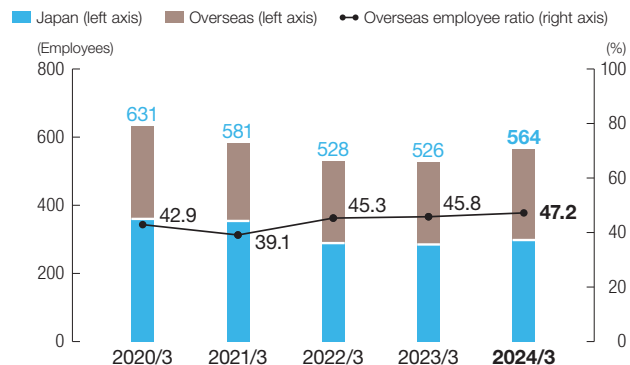
Interest-bearing liabilities/Equity-to-assets ratio



The balance of interest-bearing debt in the fiscal year ended March 31, 2024, was due to increased working capital from business activities financed by bank borrowings and the issuance of bank-guaranteed private placement bonds. As a result, the capital adequacy ratio declined to 60.1% from 70.0%, but the Company maintains financial soundness while securing the necessary funds for growth.

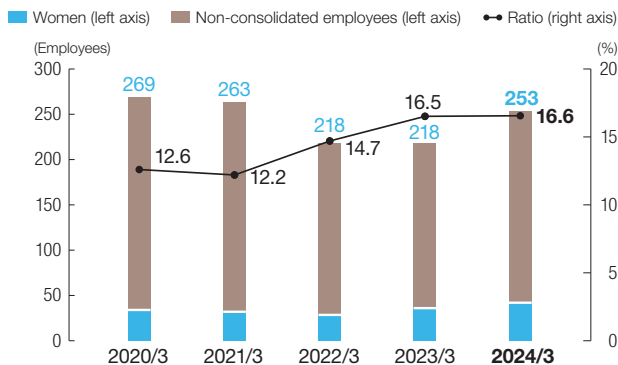
Major Non-Financial Highlights

Ratio of overseas employees



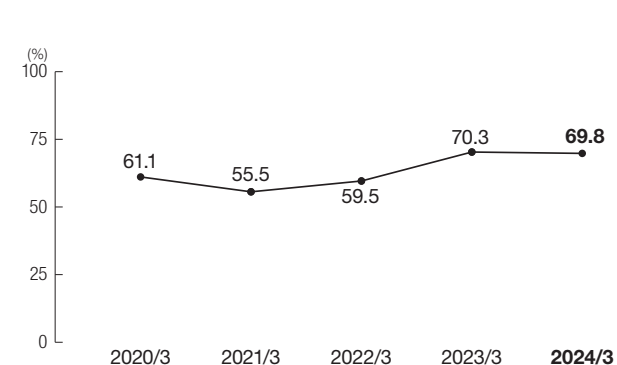
Owing to its high overseas sales ratio and the number of overseas sites for sales, development, and production, the JCM Group's overseas employee ratio stands at around 40%. Going forward, the Group will continue to properly allocate personnel in line with business activities.

Female employee ratio (non-consolidated)



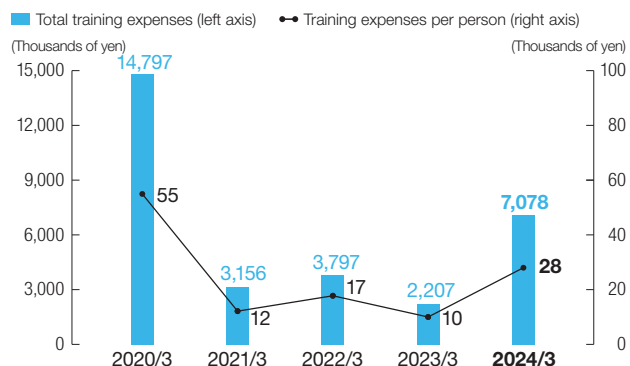
The Company has set a goal of increasing the ratio of women hired to 30% or more in its female participation promotion measures. In the fiscal year ended March 2024, the ratio of women hired was 38.8% and the number of female employees has been steadily increasing.

Paid leave utilization rate (non-consolidated)



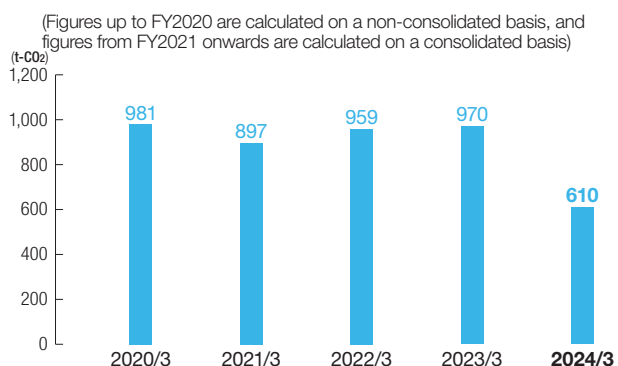
As part of its efforts to promote work-life balance, the Company offers hourly paid leave and positive off leave, which employees can voluntarily apply for and take, and is working to maintain a paid leave utilization rate of over 70%.

Training expenses per person (non-consolidated)



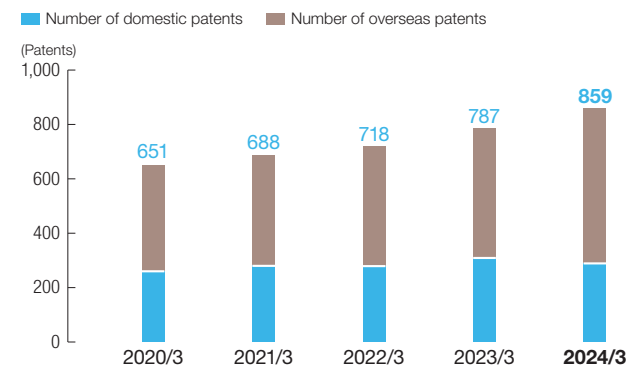
In the fiscal year ended March 2024, the Company created opportunities for employees to actively participate in external training to acquire knowledge related to new businesses and conducted face-to-face training on diversity and inclusion. The Company will continue to strengthen employee skill improvement and human resource development for new value creation.

Trends in GHG emissions (Scope 1 and 2)



In the fiscal year ended March 2024, the Company replaced the lighting fixtures at its Tokyo Head Office and Nagahama Plant with LED lighting and switched the electricity used at its headquarters to electricity derived from renewable energy sources. As a result, GHG emissions have been significantly reduced. The Company will continue to work to reduce GHG emissions.

Number of patents acquired (total of patents, designs, and trademarks)



The Company primarily acquires patents to protect its products and to keep in check competitor patents. Reflecting the high ratio of overseas sales, the number of patents held by the Company also continues to be high overseas. The Company will continue to focus on acquiring intellectual property with the aim of strengthening its competitiveness in the global market.

Corporate Data/Stock Information (as of March 31, 2024)

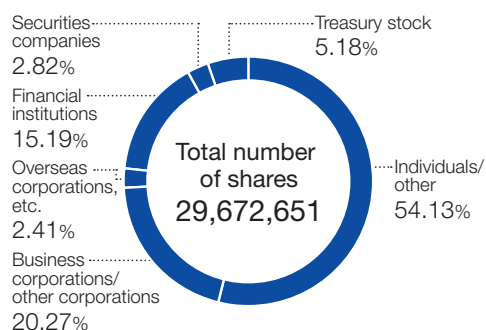
Company outline

Name	Japan Cash Machine Co., Ltd.
Established	1955/1/11
Capital	¥2,220 million
Number of employees	[Non-Consolidated] 253 [Consolidated] 564
Head Office	2-11-18 Nambanaka, Naniwa-ku, Osaka 556-0011, Japan
Tel.	+81-6-6643-8400
Fiscal year	From April 1 to March 31

Share overview

Total number of shares authorized to be issued	118,000,000
Total number of issued shares	29,672,651
Share unit	100
Number of shareholders	18,104 persons

Breakdown by type of shareholder



Major shareholders (Top 10)

Name	Investment in the Company	
	Number of shares held (shares)	Percentage of outstanding shares (%)
Johto Investment and Development, Inc.	4,661,713	16.57
The Master Trust Bank of Japan, Ltd. (trust account)	2,200,000	7.82
Yojiro Kamihigashi	1,458,283	5.18
Koichiro Kamihigashi	1,217,246	4.33
Yoshiko Kamihigashi	638,600	2.27
Resona Bank, Limited	563,343	2.00
Sumitomo Mitsui Banking Corporation	503,724	1.79
Totor Engineering Co., Ltd.	432,474	1.54
Nippon Life Insurance Company	403,226	1.43
Custody Bank of Japan, Ltd. (trust account)	329,000	1.17

(Notes) 1. The Company holds 1,535,927 treasury shares, but these are excluded from the above list of major shareholders.
2. The shareholding ratio is calculated excluding treasury stock.

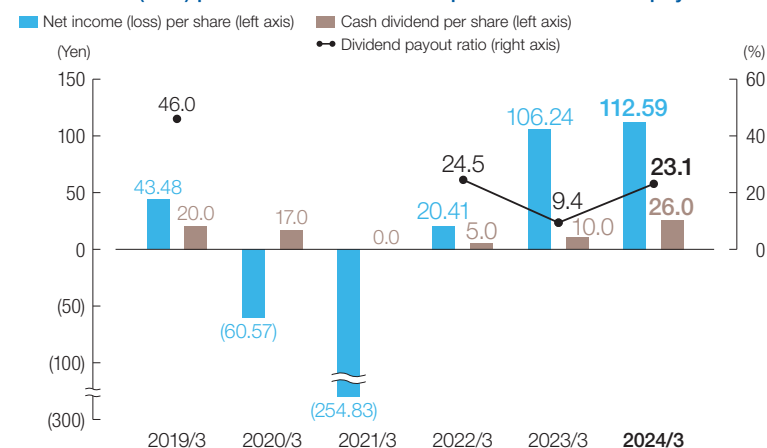
Stock information

Ordinary General Meeting of Shareholders	Held annually in June
Record date for year-end dividends	Held annually on March 31
Interim dividend record date	Held annually on September 30 In addition, if necessary, on a date to be fixed in advance by public notice
Share unit	100
Listed stock market	Tokyo Stock Exchange Prime Market
Securities code	6418
Administrator of shareholders' register	Sumitomo Mitsui Trust Bank, Limited

Basic policy on shareholder returns

The Company considers returns to shareholders to be one of the most important management issues in determining dividends from surplus. The Company comprehensively considers both the increase in dividends through expansion of profits from realizing its growth strategy and the stable distribution of dividends, which is the return of profits to shareholders. The Company decides dividends from surplus based on a consolidated dividend payout ratio of at least 30% and taking into consideration the ratio of dividends to net assets (DOE).

Net income (loss) per share/Cash dividend per share/Dividend payout ratio



Stock price and trading volume

	2019/3	2020/3	2021/3	2022/3	2023/3	2024/3
Year high (yen)	1,460	1,432	690	886	1,344	1,726
Year low (yen)	836	489	495	529	620	922
Year-end share price (yen)	1,183	541	611	675	1,200	1,312
Annual trading volume (thousands)	35,796	29,268	17,398	28,964	38,387	63,576
Total number of issued shares (thousands)	29,662	29,662	29,662	29,662	29,672	29,672
Market capitalization (million yen)	35,090	16,047	18,123	20,022	35,606	39,196
Foreign ownership ratio (%)	5.9	5.0	4.1	2.5	3.4	2.4
Price earnings ratio (PER) (times)	27.2	-	-	33.1	11.3	11.7
Price book-value ratio (PBR) (times)	1.07	0.53	0.82	0.86	1.30	1.29
Dividend on equity ratio (DOE) (times)	1.8	1.6	-	0.7	1.2	2.7